



CSI Business & Ecosystems Training DAY 1

Bette Harms

Advisor Business & Biodiversity
Coordinator Leaders for Nature
Academy



**Leaders for
Nature**



**Leaders for
Nature**

SESSION 1

ICEBREAKER AND INTRODUCTION

- a) Your current role and scope of work
- b) Your knowledge of biodiversity & ecosystems
- c) What you want to learn from the course



2 minutes



Time	Duration	Topic
11.30	15	Quick Introduction of training, trainers, IUCN & LfN
11.45	30	Icebreaker & Introduction exercise
12.15	15	Biodiversity, Ecosystems and Ecosystem Services – the basics
12.30	15	The global ecosystem challenge
12.45	15	Q&A
13.00	60	Lunch

Time	Duration	Topic
13.00	60	Lunch
14.00	30	External responses to the ecosystem challenge
14.30	45	Case study exercise
15.15	15	Sharing & discussing findings
15.30	30	Tea break
16.00	15	The business case for action
16.45	45	Exercise developing the business case
17.30	30	Wrap up
18.00		End

Objectives for the training

- ✓ Introduction to concepts of biodiversity, ecosystems, ecosystem services, environment and sustainability
- ✓ Understanding of global biodiversity trends and drivers of change
- ✓ Knowledge of the business case for managing ecosystems
- ✓ Learning to assess the impacts and dependency of companies on biodiversity and ecosystem services
- ✓ Demonstration of tools to measure impacts and dependencies
- ✓ Draft a action plan on natural capital



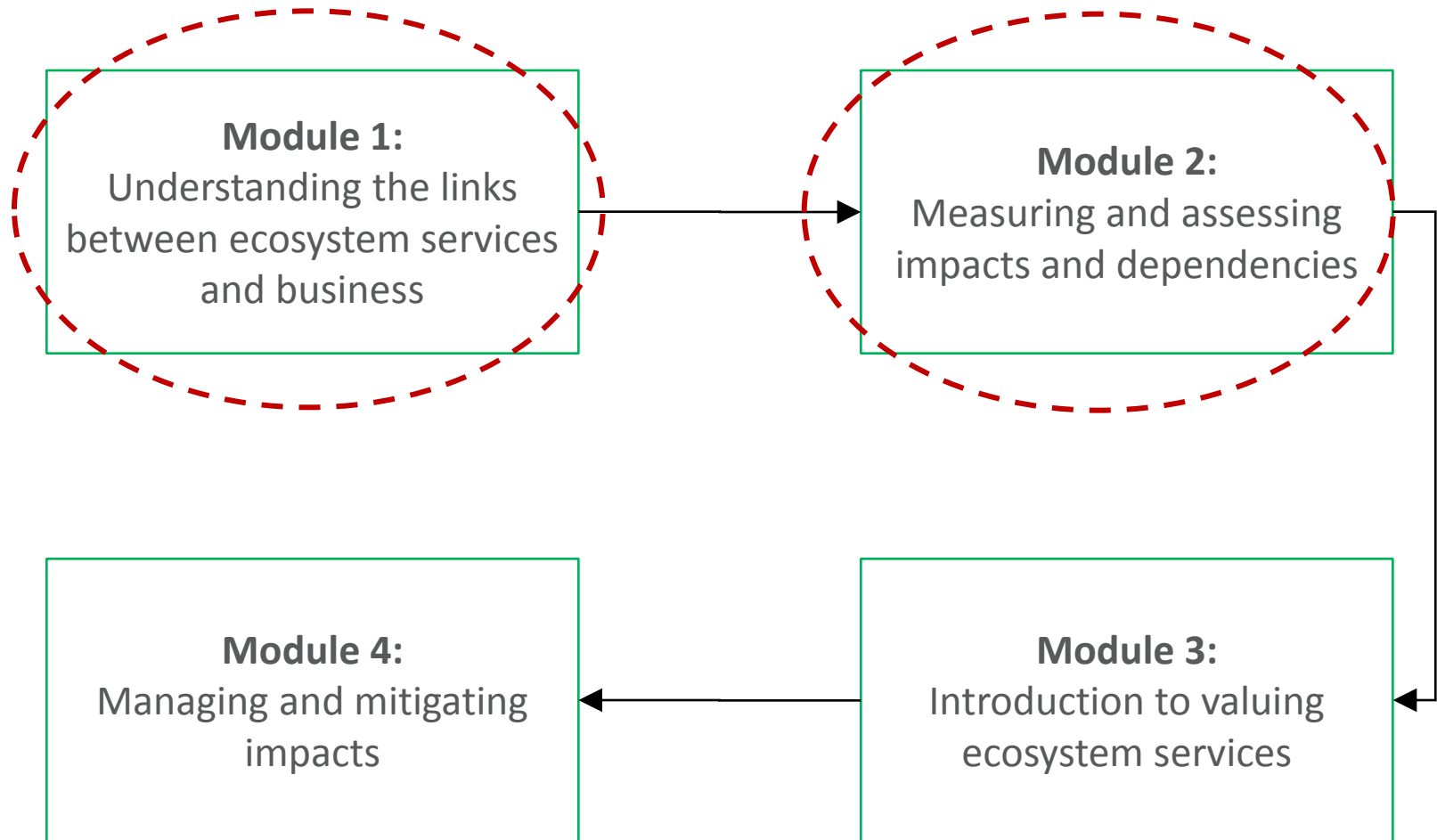
Business Ecosystems Training – Contributors



- The content is based on  material and publically available reports.
- BET curriculum and structure was designed by
- The structure and content development of BET was governed by an Advisory Committee consisting of WBCSD member companies and Regional Network partners, NGOs, UN and academic institutions.



Where do module 1 & 2 sit within the broader training available?





Confidentiality

Chatham House rules: what is said in here, stays in here...



BEFORE WE BEGIN...



**Leaders for
Nature**

SESSION 2

BIODIVERSITY, ECOSYSTEMS AND ECOSYSTEM SERVICES – THE BASICS

Not another nature film

❖ Biodiversity

The variability among living organisms within species and ecosystems.



❖ Ecosystem

A dynamic complex of plant, animal, and micro-organism communities and the non-living environment.



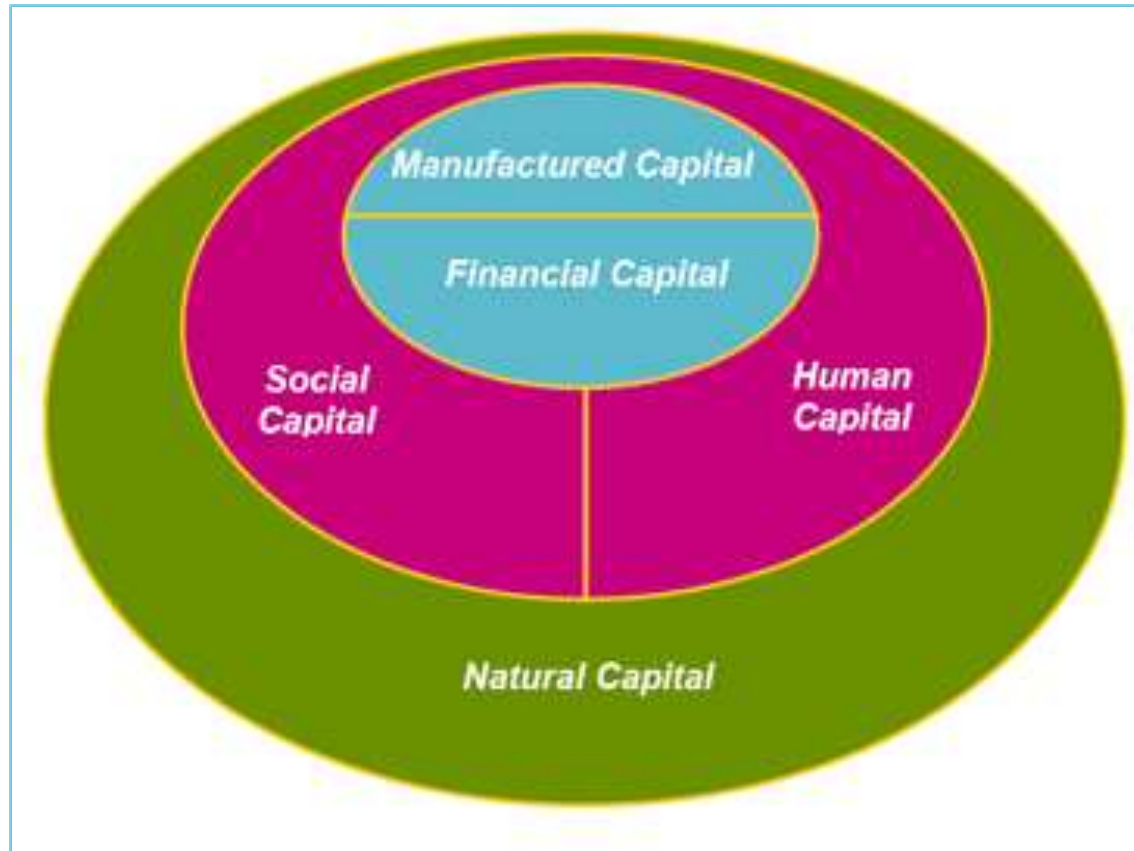
❖ Ecosystem services

The benefits that people obtain from ecosystems – the goods and services of nature.



❖ Natural capital

Natural Capital can be defined as the world's stocks of natural assets which include geology, soil, air, water and all living things.



Natural capital is the extension of the economic notion of capital (manufactured means of production) to goods and services relating to the natural environment.

- Biodiversity is not just about:



- But also about:





Figure 1: The diversity of life (biodiversity) underpins the supply of all ecosystem services

Provisioning

Goods or products produced by ecosystems



Regulating

Natural processes regulated by ecosystems



Cultural

Intangible benefits obtained from ecosystems



Supporting

Functions that maintain all other services

As described in the *Millennium Ecosystem Assessment*, 2005.



**Leaders for
Nature**

SESSION 3

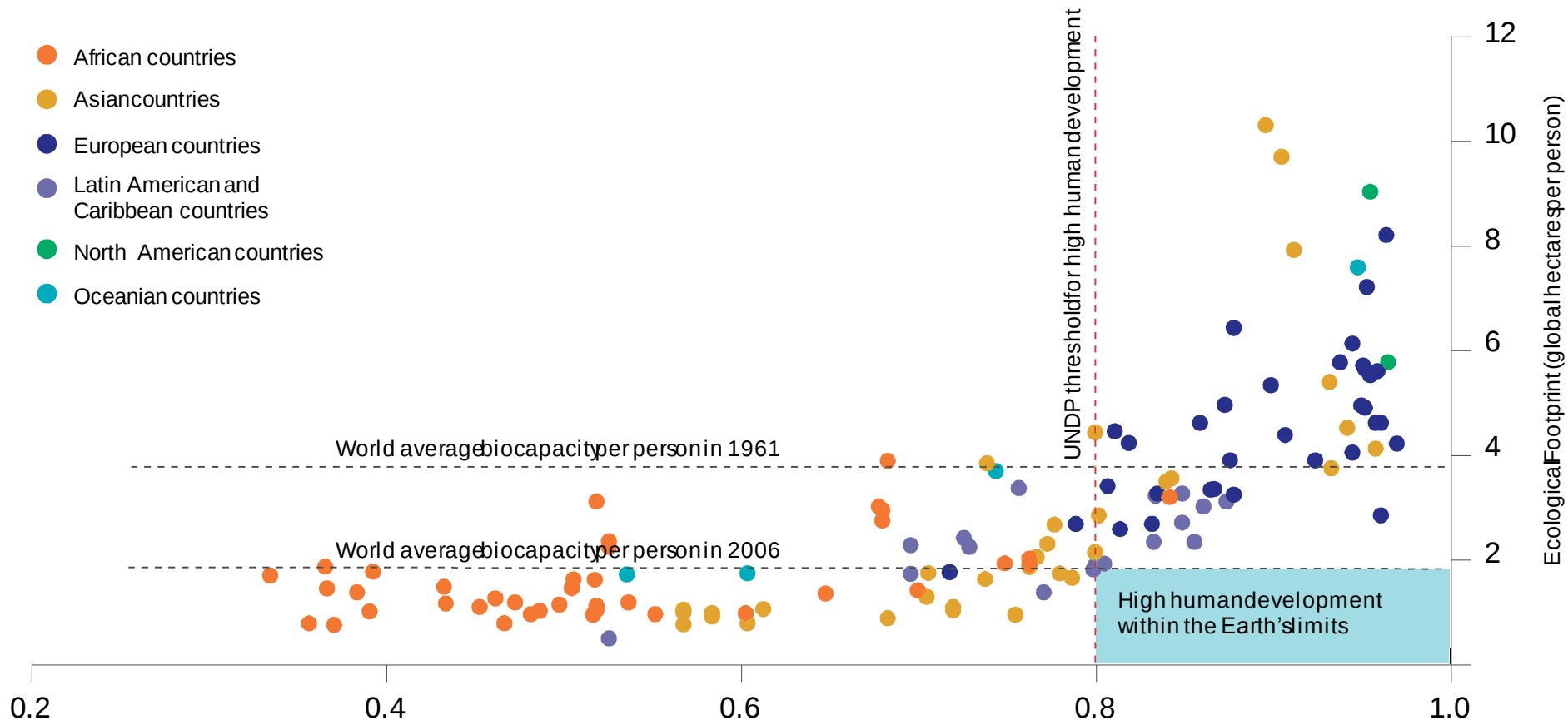
THE GLOBAL ECOSYSTEM CHALLENGE

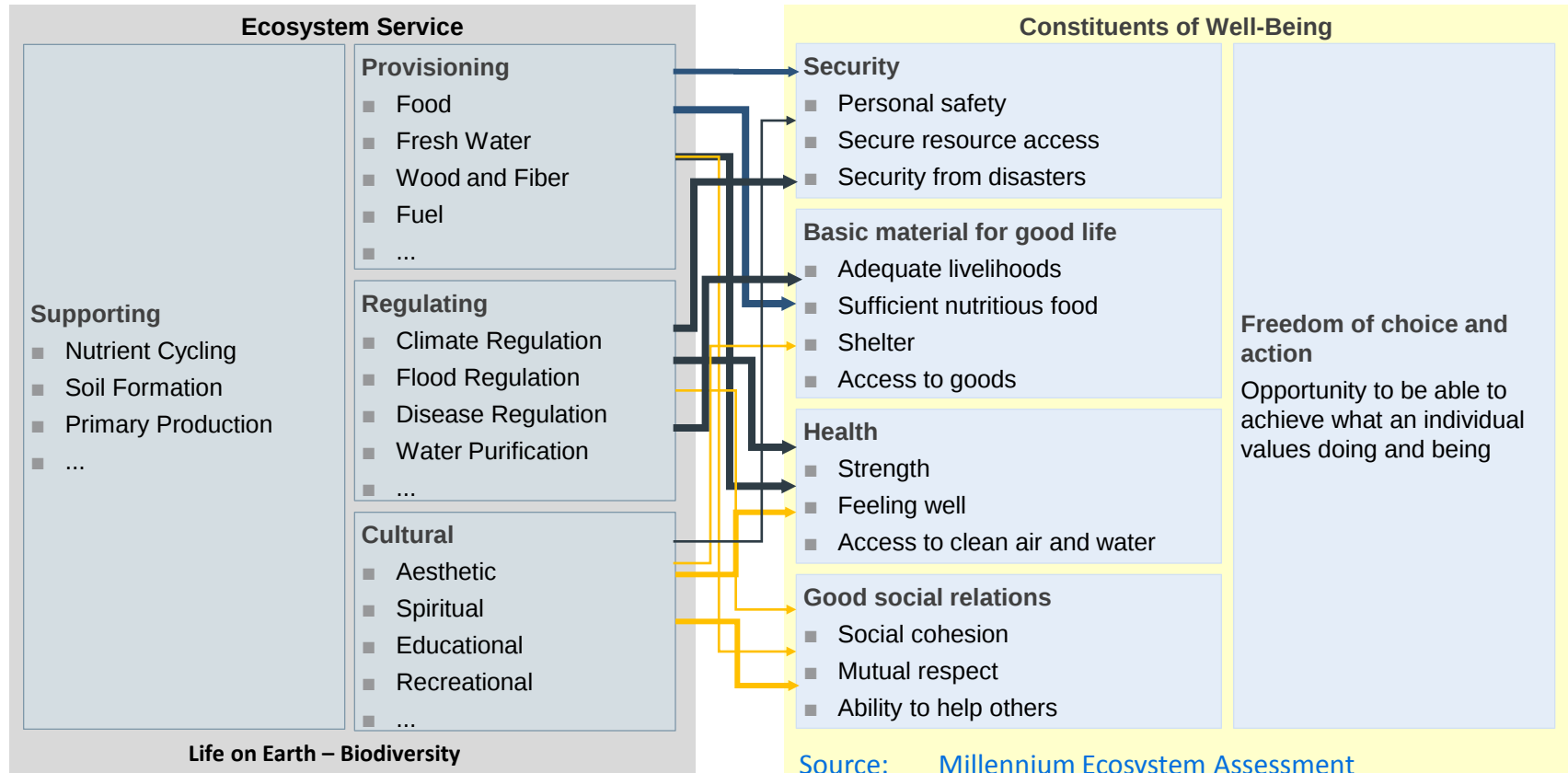
The global ecosystem challenge

Meeting the dual goals of sustainability

High human development and low ecological impact

- African countries
- Asian countries
- European countries
- Latin American and Caribbean countries
- North American countries
- Oceanian countries





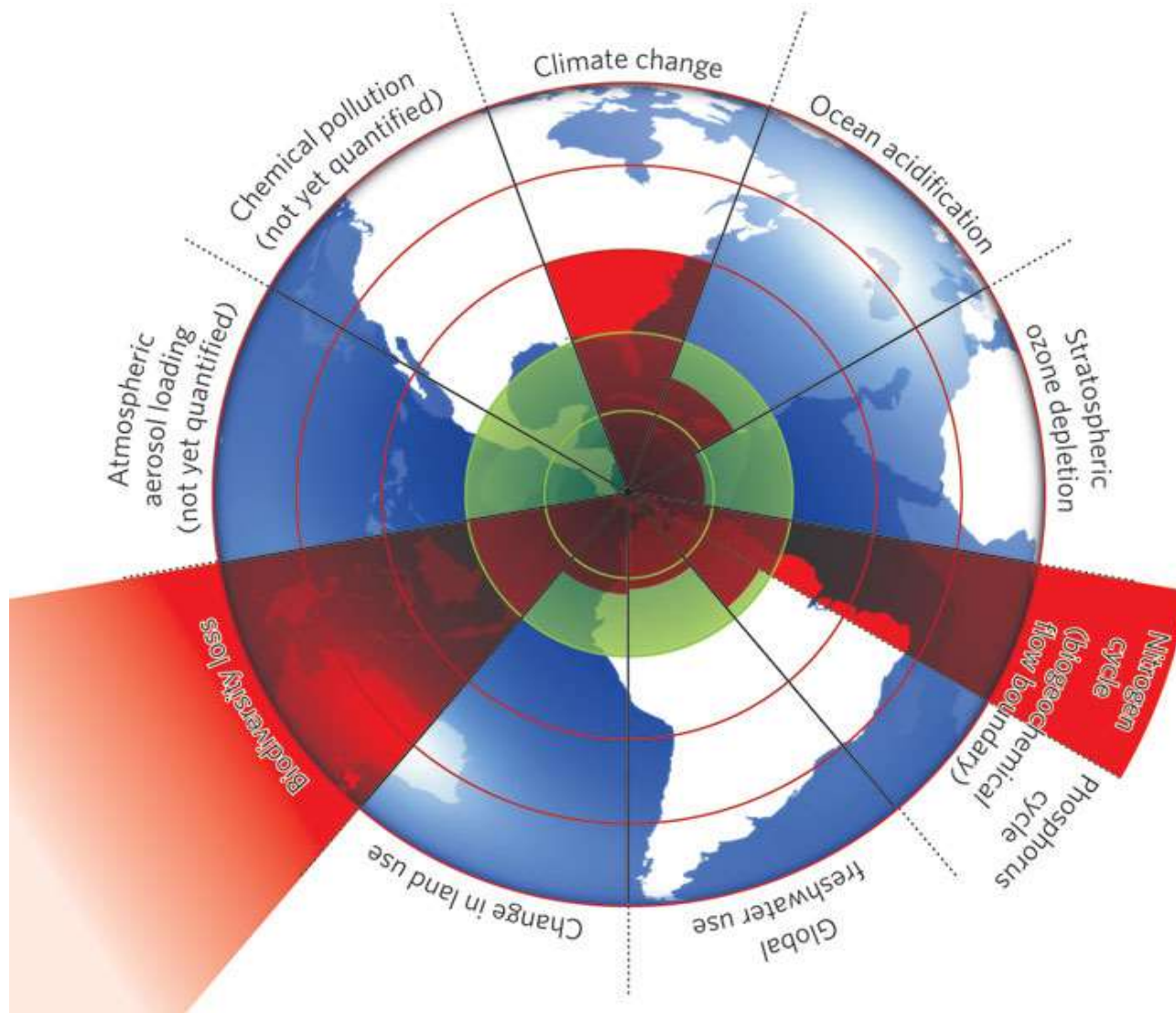
Arrow's Color Potential for mediation by socioeconomic factors

Key: ■ Low ■ Medium ■ High

Arrow's Width Intensity of linkages between ecosystem services and human well-being

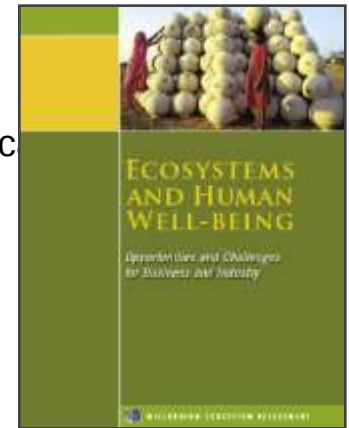
Key: □ Weak □ Medium □ Strong

Source: [Millennium Ecosystem Assessment, Synthesis](#)



Current situation biodiversity & ecosystems

- Many of the world's ecosystems are in serious decline
- Continuing supply of critical ecosystem services like water purification and climate regulation are in jeopardy
- 5 main drivers for biodiversity loss and ecosystem degradation



Climate
change



Habitat
change



Invasive
species



Over-
exploitation



Pollution

Sources: WBCSD, Connecting the dots presentation

Millennium Ecosystem Assessment, 2005. *Ecosystems and Human Well-being: Opportunities and Challenges for Business and Industry*

The MA's major finding regarding ecosystems

- The structure and functioning of the world's ecosystems has changed rapidly the past 50 years
- 20% of the world's coral reefs have been lost and more than 20% are degraded
- 35% of mangrove area has been lost in the last several decades
- Amount of water in reservoirs quadrupled since 1960
- Withdrawals from rivers and lakes doubled since 1960



Source: Millennium Ecosystem Assessment, 2005.

CLARIFICATIONS AND QUESTIONS



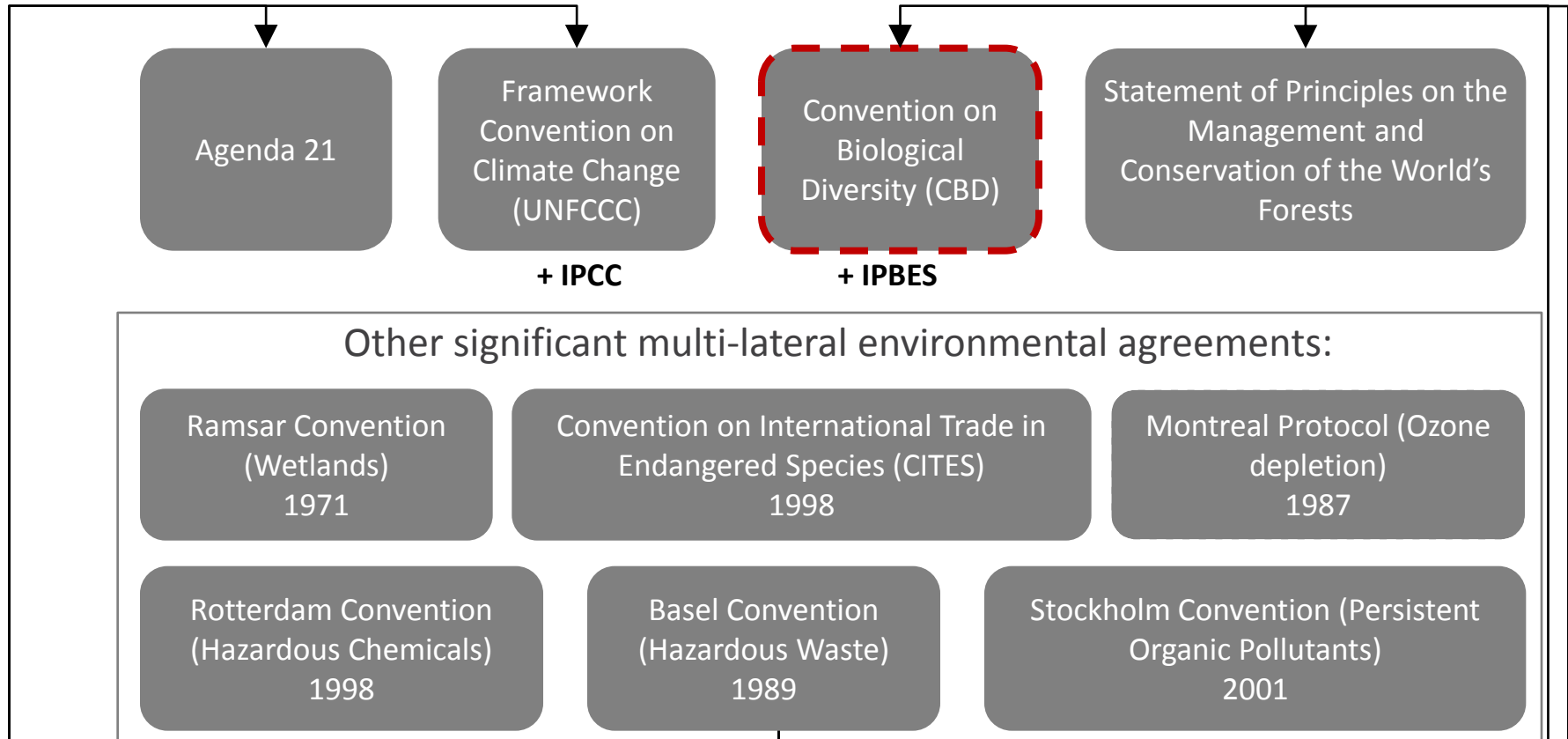


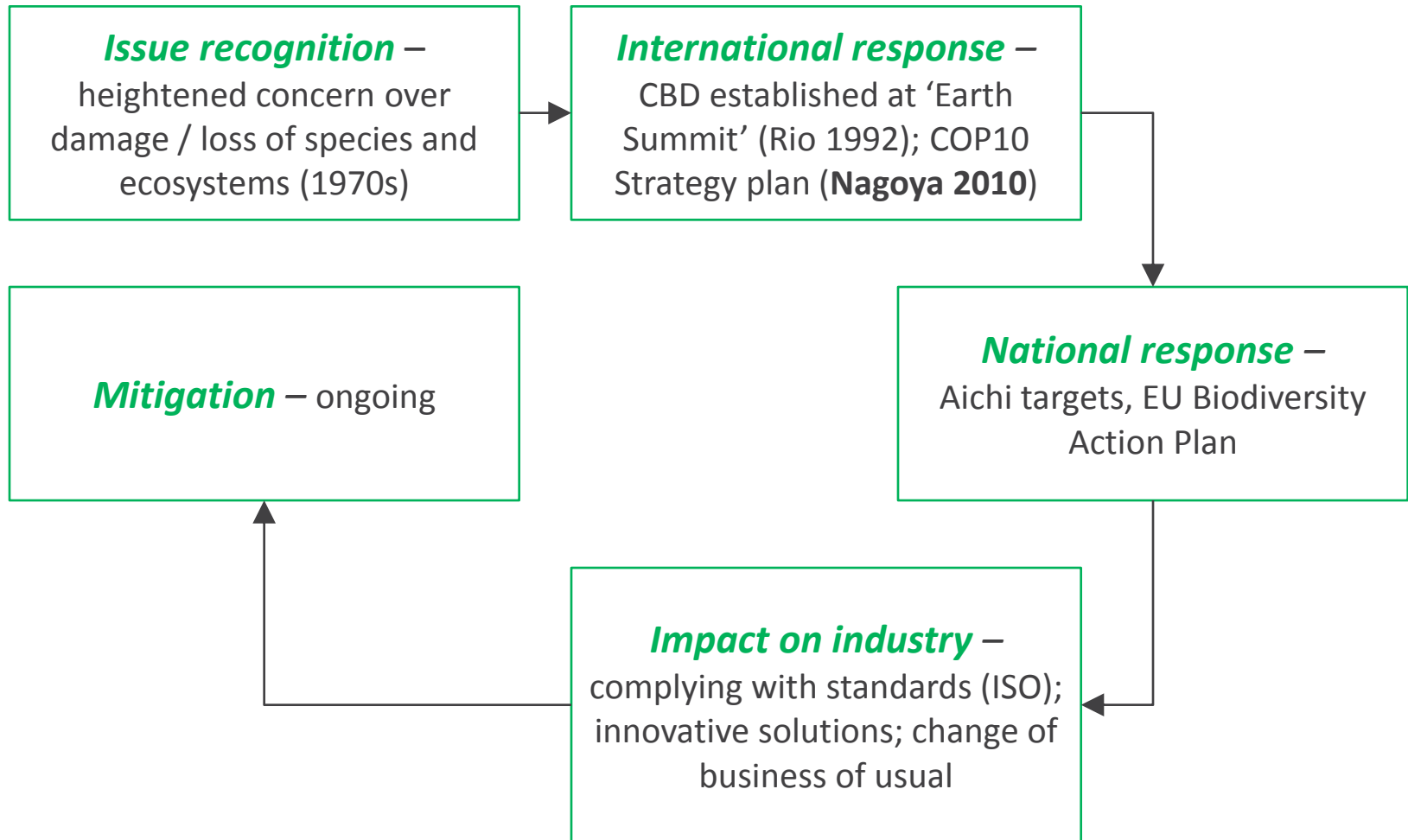
SESSION 4

RESPONSES TO THE GLOBAL ECOSYSTEM CHALLENGE

- Long history of environmental regulation
 - a) 1388 UK water pollution measures
 - b) 1973 EU Action Programme on the Environment / Water
- The limits to growth (1972)
 - Modelled world population, industrialization, pollution, food production and resource depletion
- Brundtland Report (1987)
 - Defined sustainable development
 - Called for increased international cooperation
- Conventions, treaties, protocols, agreements...
 - Over 250 multilateral environmental agreements exist
- The Earth Summit (1992) – start of ‘The Rio Process’

The Earth Summit (1992)





Examples:

- IFC Performance Standards

Mentioned in 5 standards; main focus in Performance standard 6:
Biodiversity Conservation and Sustainable Natural Resource
Management

- Equator principles

The Equator Principles is a credit risk management framework for
determining, assessing and managing environmental and
social risk in project finance transactions

- Natural Capital Declaration

A declaration by the financial sector demonstrating their
commitment to work towards integrating natural capital
considerations into financial products and services

Source: IFC Performance Standard 6, January 2012.

External responses: measurement reporting

Global Reporting Initiative (GRI)

- ✧ Sustainability reporting framework that enables organizations to measure and report their economic, environmental, social and governance performance.

Environmental Profit & Loss Accounting (EP&L)

- ✧ Company's monetary valuation and analysis of its environmental impacts including its business operations and its supply chain
- ✧ EP&L internalizes externalities and monetizes the cost of business to nature by accounting for the ecosystem services a business depends on to operate in addition to the cost of direct and indirect negative impacts on the environment.



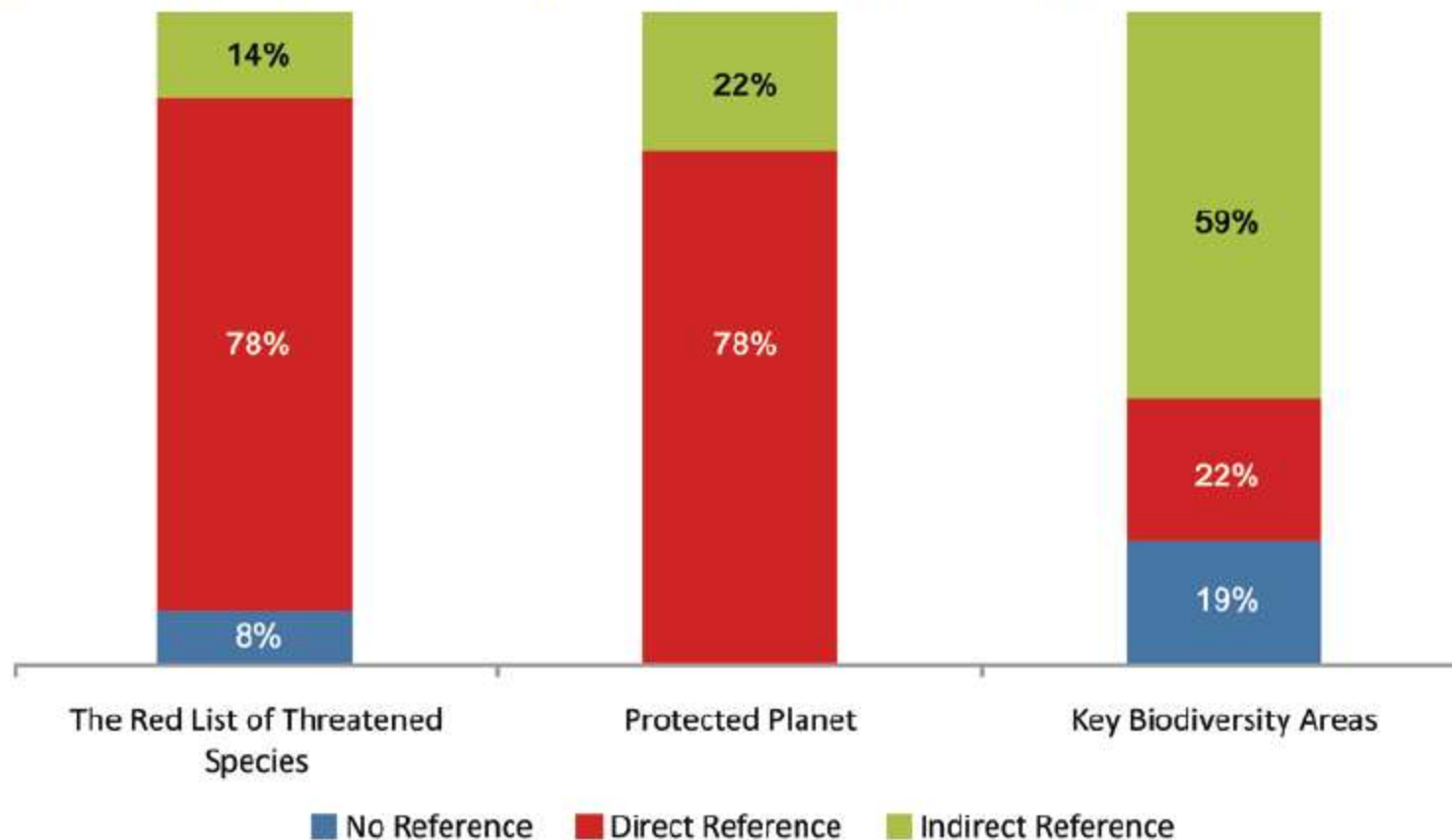
Indicators in GRI-G4



Leaders for
Nature

Indicator	Aspect	Knowledge product recommended by G4	Number of times reported*
G4-EN9: Water sources significantly affected by withdrawal of water	Water	The IUCN Red List of Threatened Species™	Fully: 37% (264) Partially: 5% (26) Not: 58% (412)
G4-EN26: Identity, size, protected status, and biodiversity value of water bodies and related habitats significantly affected by the organization's discharges of water and runoff	Effluents and Waste	Protected Planet; The IUCN Red List of Threatened Species™	Fully: 64% (429) Partially: 14% (102) Not: 21% (151)
G4-EN11: Operational sites owned, leased, managed in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas	Biodiversity	Protected Planet; Key Biodiversity Areas	Fully: 40% (282) Partially: 9% (61) Not: 52% (369)
G4-EN12: Description of significant impacts of activities, products, and services on biodiversity in protected areas and areas of high biodiversity value outside protected areas	Biodiversity	Protected Planet; Key Biodiversity Areas	Fully: 41% (293) Partially: 7% (50) Not: 52% (369)
G4-EN13: Habitats protected or re-stored	Biodiversity	Protected Planet	Fully: 32% (228) Partially: 7% (47) Not: 61% (437)
G4-EN14: Total number of IUCN Red List species and national conservation list species with habitats in areas affected by operations, by level of extinction risk	Biodiversity	The IUCN Red List of Threatened Species™	Fully: 34% (244) Partially: 10% (70) Not: 56% (398)

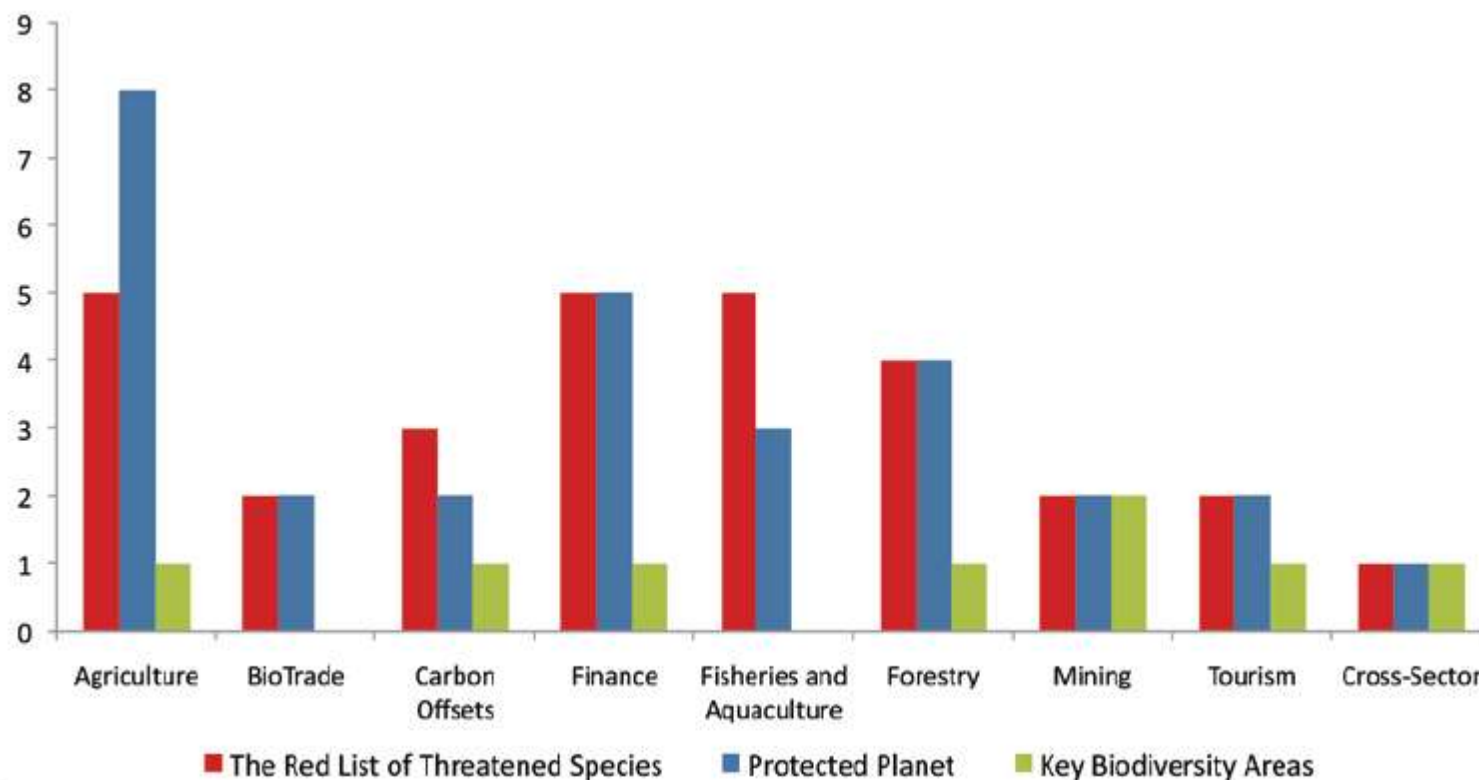
Figure 10 - Proportion of standards that require input from knowledge products



Direct reference: the knowledge product is explicitly mentioned.

Indirect reference: use of the knowledge product is not explicitly mentioned but is potentially required or would be useful for compliance.

Figure 11 - Direct references to knowledge products in 37 standards and certification schemes, by sector



Task Force 5: Milestones to date

- **2005 ESIA Guidelines**

- Concise guidelines to enable cement companies & local communities to identify & address some of the critical issues during each phase of a cement facility's development, operation and eventual closure:



- **2011 Quarry Rehabilitation Guidelines**

- A clear set of recommendations for the development & implementation of a quarry rehabilitation plan.
- (Available in 6 languages)



- **2012 IBAT 'Road-test'**

- Integrated Biodiversity Assessment Tool (IBAT) for business – a decision-support system designed for private sector users to support fine-scale risk assessment across the globe i.e. biodiversity screening.

Task Force 5: Workstreams

1. Biodiversity Management Plan (BMP) Guidance

Aim: To guide companies through the steps for developing a plan to manage biodiversity at their sites

Status: Draft completed. Review, editing & design phase

Delivery: July 2014

2. ESIA Guidelines Review

Aim: To update the 2005 guidance & provide advice on how to undertake a full environmental & social impact assessment (ESIA)

How integrate ESIA results into site planning & management

Status: Roundtable with experts, Apr 29. Feedback consolidation & document revision

Delivery: July 2014





CASE STUDY EXERCISE ON MAPPING IMPACTS AND DEPENDENCIES ON NATURAL CAPITAL

Ms. Bette Harms, Coordinator LfN Academy, IUCN NL



Case study: Cemex – ESR for quarry rehabilitation



Scope

- ✦ 100 hectare gravel pit in France – farmland and forest area
- ✦ focus on quarry operation and rehabilitation over 25 years
- ✦ Worked with Ligue pour la Protection des Oiseaux (LPO) - their French Birdlife International partner.





Ecosystems: identifying key ecosystem services



Leaders for
Nature

Please discuss in groups:

- Cemex decided to implement a strategy to manage their impacts and dependencies on biodiversity/ecosystem services.
- In your groups, discuss the following questions:
 - 1) What ecosystems and ecosystem services apply to this case study?
 - 2) What are Cemex's ecosystem service impacts/dependencies?
 - 3) Based on your answers to 1 and 2, how can Cemex start to address their impacts and dependencies?



30 minutes

- ❖ **Ecosystem Dependency:** “Ecosystem conditions required for successful corporate performance”, e.g. the agricultural industry is dependent on plant pollinator species such as bees.
- ❖ **Ecosystem Priority:** “those services on which the company has a high dependence and/or impact”, e.g. the paper industry impacts on forests by procuring timber for their products.
- ❖ **Ecosystem Impact:** “Company affects the quantity or quality of the ecosystem service”, e.g. mining industry has an impact on ecosystems that exist on the land occupied by extraction sites.

Source: Connecting the dots (slide 9) and WBCSD. 2008. Corporate Ecosystem Services Review [online]. [Accessed 2 August 2011]. Available from: http://www.wbcd.org/DocRoot/R3HpfX53CixLEiQsBRpJ/Corporate_Ecosystem_Services_Review.pdf

Impacts and dependencies on ecosystem services

	SCOPE		SCOPE		SCOPE	
Key Ecosystem Services	DEPEND	IMPACT	DEPEND	IMPACT	DEPEND	IMPACT
Provisioning						
Food						
Timber and fibres						
Freshwater						
Genetic / Pharmaceutical resources						
Regulating						
Climate & air quality regulation						
Water regulation & purification						
Pollination						
Shoreline protection						
Cultural						
Recreation & tourism						
Aesthetic / non-use values						
Spiritual values						

3 Moderate to Major relevance 1 Minor relevance 0 No relevance

Note: "Supporting services" are not included in this table as they are already captured within provisioning, regulating and cultural services.

Case study: Cemex (cont)

Priority ecosystem services

Key ES were:

- ✧ **Crop production** – negative impact at start of quarrying – positive impact after rehabilitation
- ✧ **Freshwater** – dependent for aggregate production process and impacts through quarries filling with water
- ✧ **Recreation** – potential to enhance recreation by developing walkways, fishing and boating activities
- ✧ **Global and regional climate change impacts** – diesel quarrying equipment and land cover changes
- ✧ **Ethical values** - potential negative impacts from alien species and positive impacts from creating wetland habitat

The result

- ✦ Provide technical assistance (e.g. to farmers) to improve watershed health (e.g. from reduced chemical and nutrient run-off)
- ✦ Increase invasive species control
- ✦ Enhance ES that underpin local tourism
- ✦ Quantify carbon benefits of restoration (as quarry rehabilitation has positive effect on GHG)

SESSION 5

THE BUSINESS CASE FOR ACTION



**Leaders for
Nature**

Mother Nature's Invoice



- The primary production and primary processing sectors analyzed are estimated to have externality costs totaling US\$7.3 trillion, which equates to 13% of global economic output in 2009
- The majority of environmental externality costs are from greenhouse gas emissions (38%) followed by water use (25%); land use (24%); air pollution (7%), land and water pollution (5%) and waste (1%).

Businesses impact on ecosystems and ecosystem services



Ecosystem change creates business **risks** and **opportunities**



Businesses rely and depend on ecosystems and ecosystem services





Photo Credit: Nestlé Waters

Energia Global (now Enel Latin America)





Potlatch





Risks & Opportunities

OPERATIONAL

E.g. Flooding of Honda factory



Photo Credit: The Economist

REPUTATIONAL/ MARKETS

E.g. Mattel received over 500.000 customer complaints during Greenpeace campaign due to unsustainable packaging



LEGAL

E.g. Concord Pacific fined \$97 million after being found guilty of illegal logging in Papua New Guinea



FINANCIAL

E.g. Infinito Gold lost more than half of its value when the Costa Rican court annulled a gold mine concession

24th November 2010 Costa Rican mine concession owing to concerns endangered species and agricultural livelihoods

30th November 2011 Costa Rican government upholds its decision



Risks & Opportunities

Walmart to save \$150 Million in 2013 thanks to sustainability programs



Launch of Unilever's Rainforest Alliance Certified tea: 12% grow in sale in Australia



Photo Credit: Unilever

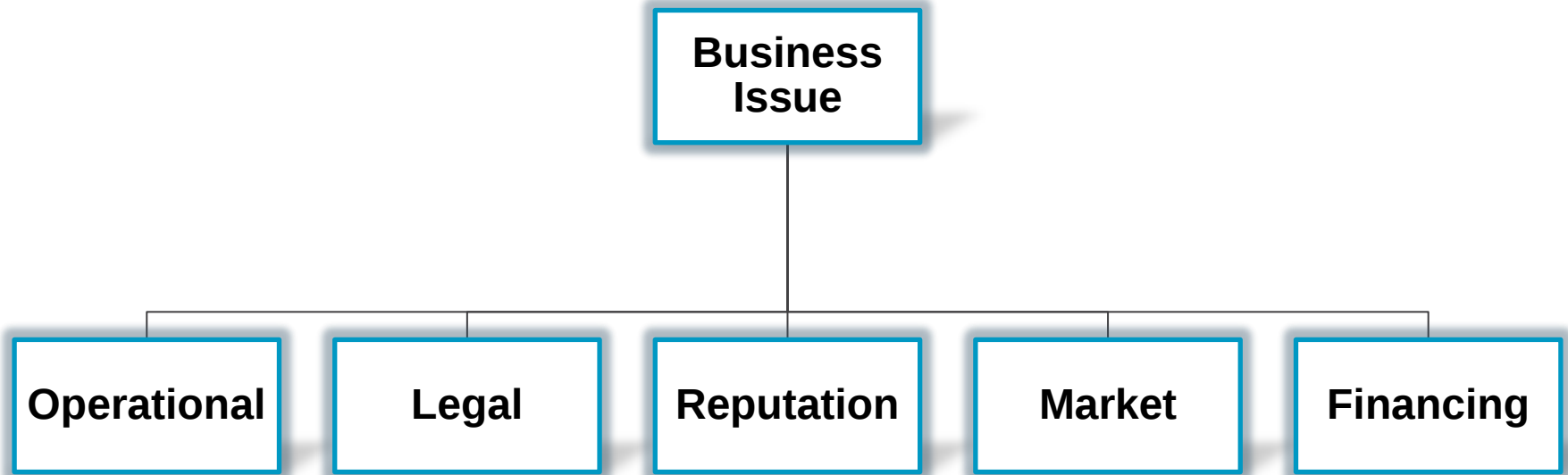
Vittel has secured its license to operate by rewarding farmers for changing agricultural practices



Chevron could earn US\$ 150 million potential income from selling wetland credits



RISKS AND OPPORTUNITIES FRAMEWORK





EXERCISE- THE BUSINESS CASE FOR ACTION



Risks & opportunities



Please discuss in groups: Which risks & opportunities could your company face as a result of a change in the ecosystem services that your business relies on or benefits from?

You may do the exercise for an entire BU or specify a certain product, facility or supply chain.



30 minutes

Type	Risk	Opportunity
Operational		
Legal and political		
Reputational		
Market, product, replacement strategy		
Financing		



**Leaders for
Nature**

WRAP UP AND EVALUATION

- ✓ Introduction to concepts of biodiversity, ecosystems, ecosystem services, environment and sustainability
- ✓ Understanding of global biodiversity trends and drivers of change
- ✓ Knowledge of the business case for managing ecosystems





CSI Business & Ecosystems Training DAY 2

Bette Harms

Advisor Business & Biodiversity
Coordinator Leaders for Nature
Academy



**Leaders for
Nature**

Objectives for the training

- ✓ Introduction to concepts of biodiversity, ecosystems, ecosystem services, environment and sustainability
- ✓ Understanding of global biodiversity trends and drivers of change
- ✓ Knowledge of the business case for managing ecosystems
- ✓ Learning to assess the impacts and dependency of companies on biodiversity and ecosystem services
- ✓ Demonstration of tools to measure impacts and dependencies
- ✓ Draft a action plan on natural capital

Provisioning

Goods or products produced by ecosystems



Regulating

Natural processes regulated by ecosystems



Cultural

Intangible benefits obtained from ecosystems

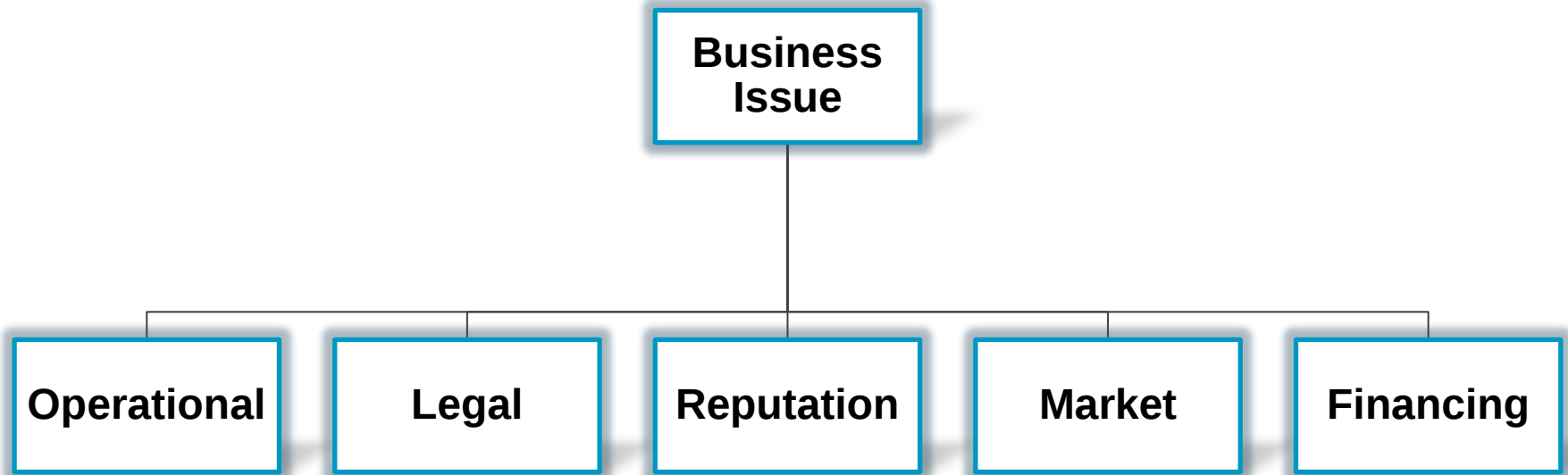


Supporting

Functions that maintain all other services

As described in the *Millennium Ecosystem Assessment*, 2005.

RISKS AND OPPORTUNITIES FRAMEWORK



Time	Duration	Topic
9.30	15	Recap
9.45	30	Introduction to mapping impacts and dependencies
10.15	45	Exercise mapping impacts and dependencies
11.00	30	Tea break
11.30	60	Introduction IBAT (including Q&A) by Martin Sneary
12.30	30	IBAT application example by Ultratech
13.00	60	Lunch

Time	Duration	Topic
13.00	60	Lunch
14.00	30	Developing partnerships
14.30	60	Interactive system analysis
15.30	30	Tea break
16.00	30	Introduction of Leaders for Nature & Natural capital roadmap
16.30	45	Developing action plans
17.15	45	Wrap up and evaluation
18.00		End

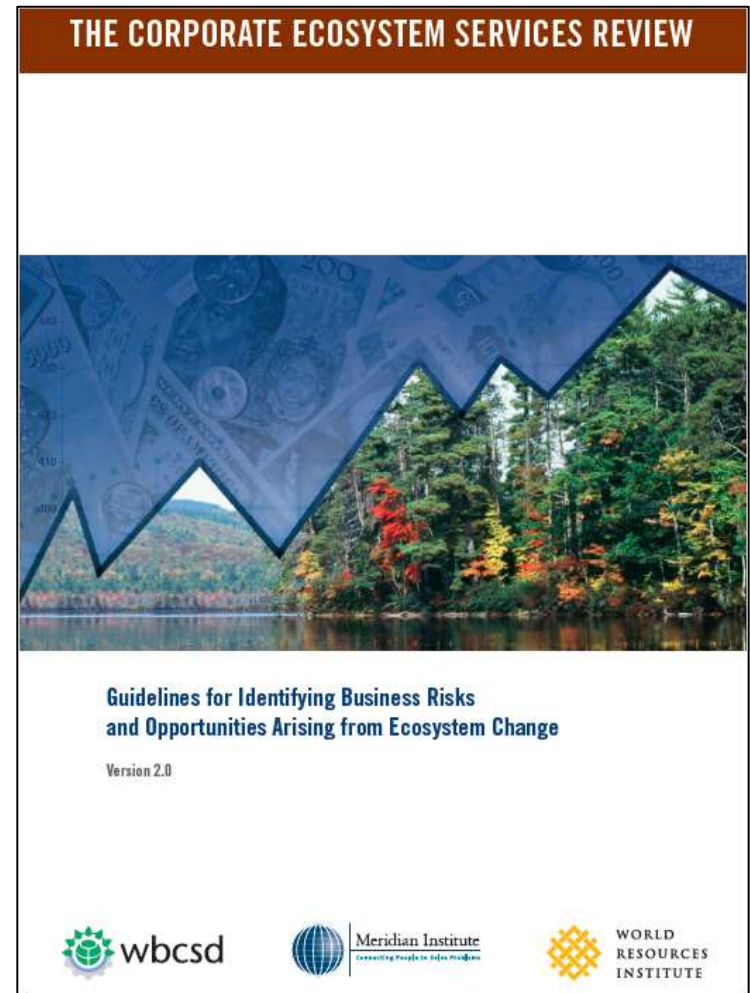


**Leaders for
Nature**

SESSION 9

INTRODUCTION TO THE ECOSYSTEM SERVICES REVIEW

- **What is the ESR?**
- A **structured methodology** that helps managers proactively develop strategies to **manage business risks** and **opportunities** arising from their company's **dependence** and **impact** on ecosystems.



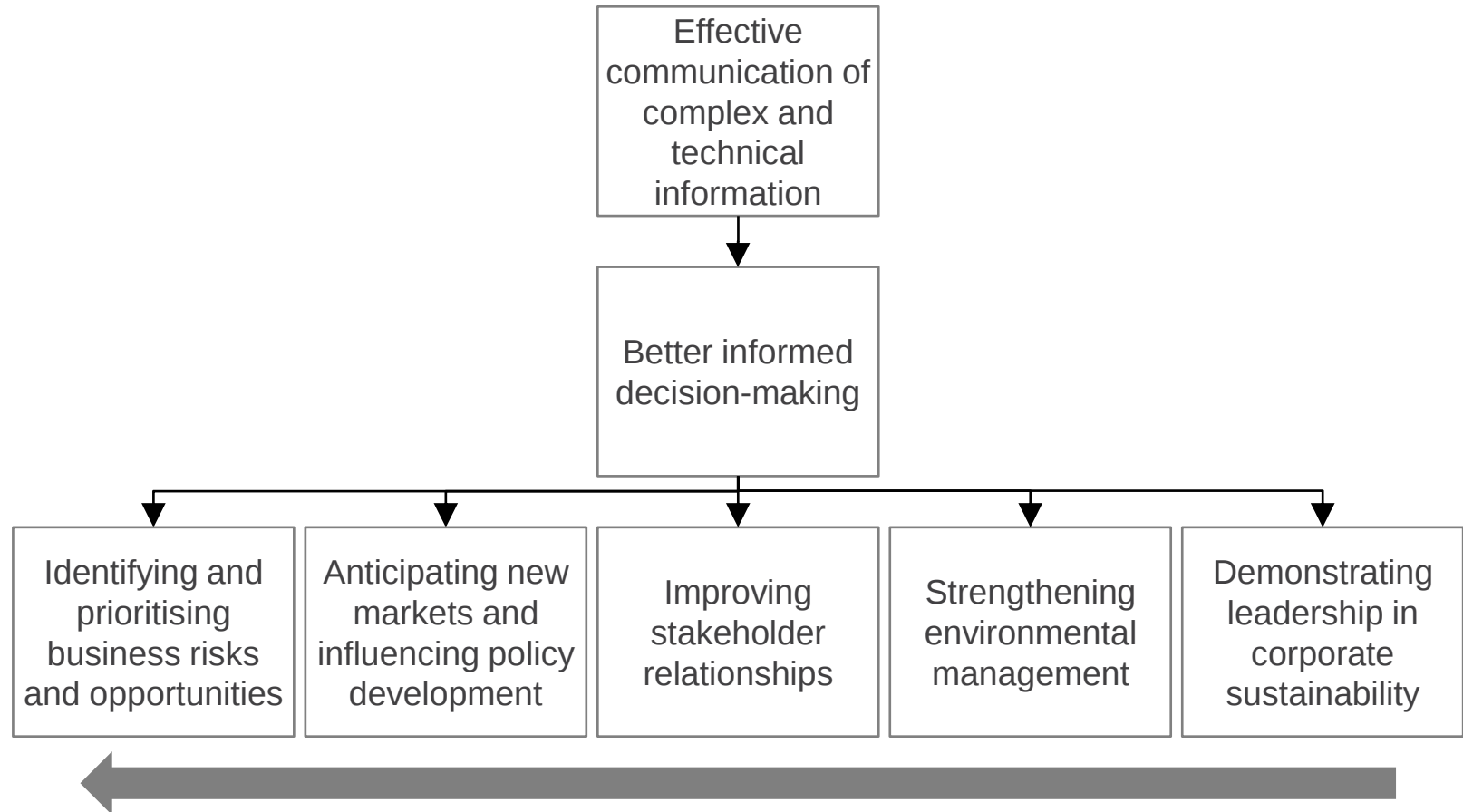


What the ESR is not



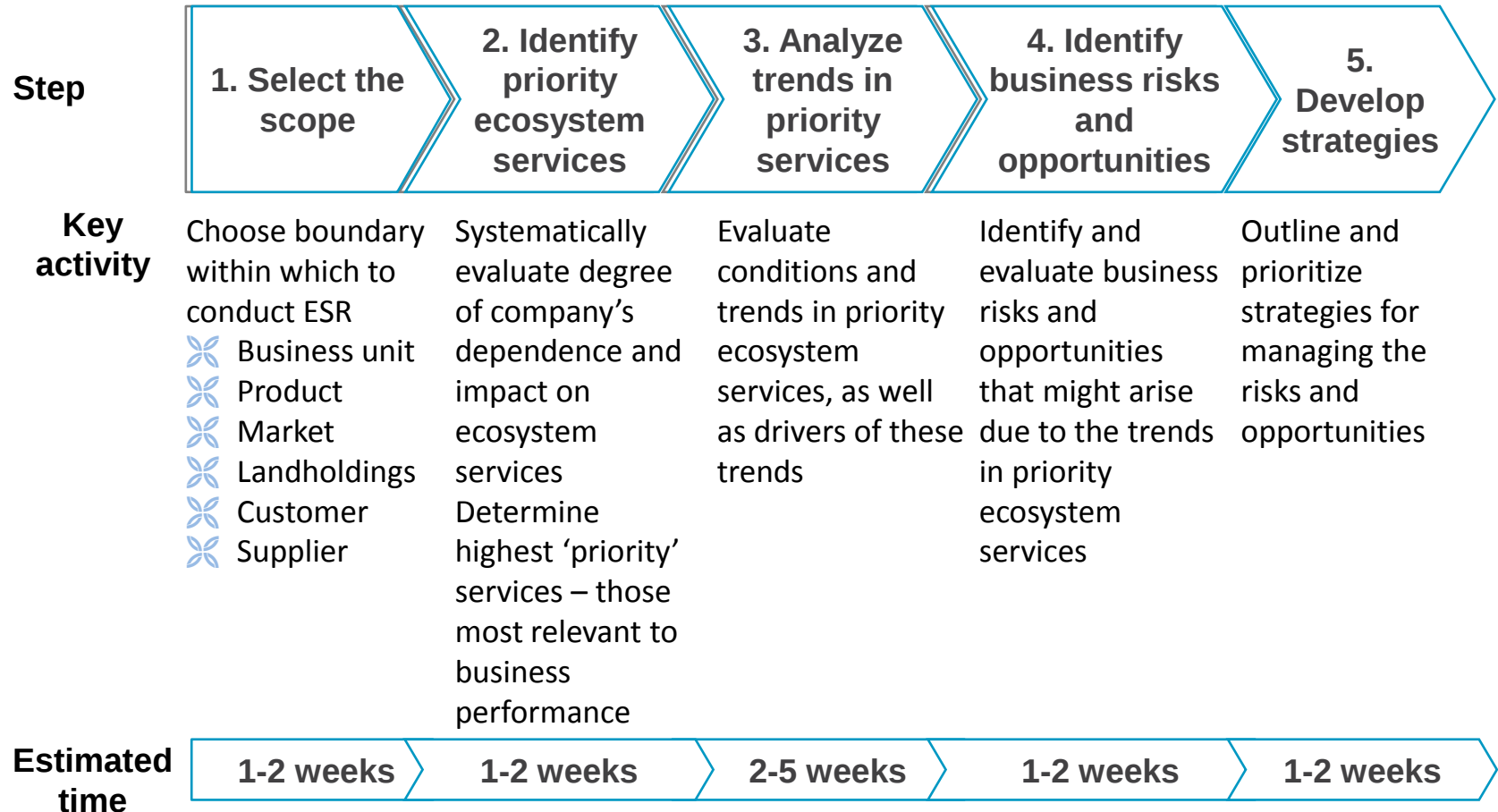
- It does not identify or address every environmental issue
- It is not strictly quantitative
- It is not dependent upon economic valuation of ecosystem services
- It does not require a long, multiyear analysis

How can ecosystem service assessments help?



Source: WRI, Ecosystem Services Review Standard Presentation

Steps in a corporate ecosystem services review



Source: WRI, Ecosystem Services Review Standard Presentation

The issue: High water dependency



Mondi

- Integrated paper and packaging producer, owns plantations in South Africa



South Africa

- Fresh water, a scarce resource
- 55% of South Africa's wetlands to date have been significantly damaged due to poorly managed agriculture; mining, urban development, etc.



Because Mondi's commercial activities (commercial forests and processing plants) use significant volumes of water, it relies on healthy wetlands and riparian zones.



Mondi used the ESR to develop a corporate-wide strategy for addressing water scarcity in its South African plantations.



Before

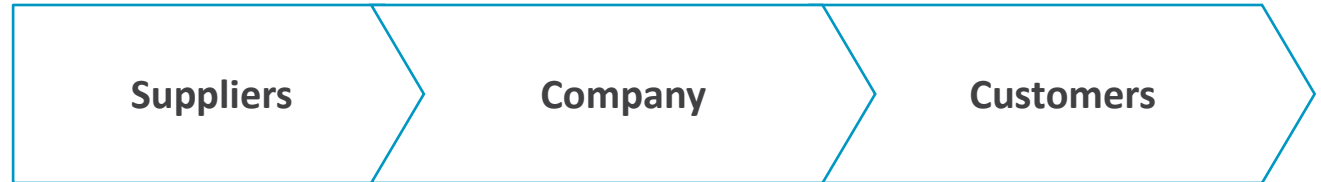


After

Example of wetland rehabilitation carried out by Mondi in South Africa

Step 1. Considerations when selecting the scope

1. Which stage of the value chain?



2. Who and where specifically?

✦ Which supplier(s)?

✦ In which geographic market(s)?

✦ What aspect of the company?

- Business unit
- Product line
- Facility
- Project
- Landholdings

✦ Which customer(s)?

✦ In which geographic market(s)?

3. Is it strategic, timely, and supported?

Source: WRI, Ecosystem Services Review Standard Presentation

The result

✧ ESR Scope:

- 3 of Mondi's South African pine and eucalypt plantation areas (Shanduka, SiyaQhubeka, and Tygerskloof)
- One plantation, SiyaQhubeka, is adjacent to a UNESCO World Heritage site, and the company wanted to explore opportunities for biodiversity enhancement and ecotourism.



✧ Used the **Dependence & Impact Assessment Tool** to select six priority ecosystem services:

- Freshwater.
- Water regulation.
- Biomass fuel.
- Global climate regulation.
- Recreation and ecotourism.
- Livestock.

Suppliers

▶ Company operations

Customers

Key: ● High ○ Medium Low + Positive impact – Negative impact ? Don't know

Source: WRI, Ecosystem Services Review Standard Presentation

Step 2. Identifying priority ecosystem services (cont.)

services (cont.)

Suppliers

Company operations

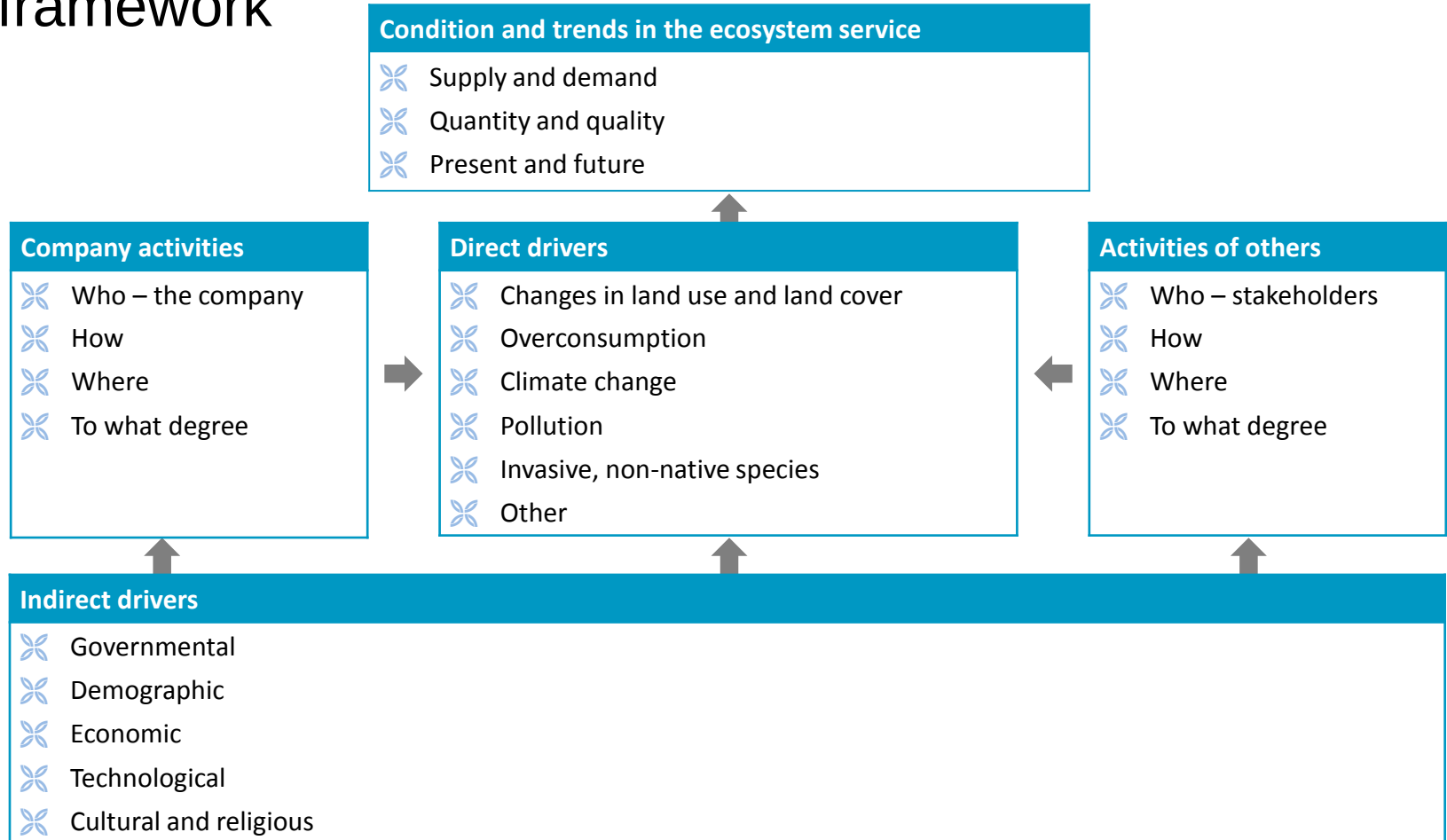
Customers

Ecosystem service	Dependence	Impact	Dependence	Impact	Dependence	Impact
Regulating						
Air quality regulation				??		
Global climate regulation			○	● +		
Regional/local climate regulation			○	○ +		
Water regulation			●	● −		
Erosion regulation			○	○ −		
Water purification and waste treatment				○ −		
Disease regulation						
Pest regulation						
Pollination						
Natural hazard regulation						
Cultural						
Recreation and ecotourism				● +		
Ethical values				○ +		

Key: ● High ○ Medium Low + Positive impact - Negative impact ? Don't know

Source: WRI, Ecosystem Services Review Standard Presentation

Step 3. Ecosystem service trends and drivers framework



Source: WRI, Ecosystem Services Review Standard Presentation

- **Ecosystem Dependency:** *“Environmental conditions required for successful corporate performance”, e.g. the agricultural industry is dependent on plant pollinator species such as bees.*
- **Ecosystem Impact:** *“Company affects the quantity or quality of the ecosystem service”, e.g. mining industry has an impact on ecosystems that exist on the land occupied by extraction sites.*
- **Ecosystem Priority:** *“those services on which the company has a high dependence and/or impact”, e.g. the paper industry impacts on forests by procuring timber for their products.*
- **Drivers:** *“factors—natural or man-made—that cause changes in an ecosystem and its ability to supply ecosystem services”.*

Step 4. Types of risks and opportunities arising from trends in ecosystem services

Not Exhaustive

Type	Risk	Opportunity
Operational	- Increased scarcity or cost of inputs - Reduced output or productivity - Disruption to business operations	- Increased efficiency - Low-impact industrial processes
Regulatory and legal	- Extraction moratoria - Lower quotas - Fines - User fees - Permit or license suspension - Permit denial - Lawsuits	- Formal license to expand operations - New products to meet new regulations - Opportunity to shape government policy

Source: WRI, Ecosystem Services Review Standard Presentation



Step 4. Types of risks and opportunities arising from trends in ecosystem services (cont.)



Not Exhaustive

Type	Risk	Opportunity
Reputational	✦ Damage to brand or image ✦ Challenge to social 'license to operate'	✦ Improved or differentiated brand
Market and product	✦ Changes in customer preferences (public sector, private sector)	✦ New products or services ✦ Markets for certified products ✦ Markets for ecosystem services ✦ New revenue streams from company-owned or managed ecosystems
Financing	✦ Higher cost of capital ✦ More rigorous lending requirements	✦ Increased investment by progressive lenders and socially responsible investment funds

Source: WRI, Ecosystem Services Review Standard Presentation

Priority ecosystem service	Potential risks	Potential opportunities	Type of risk/opportunity
Freshwater	✦ Increased water scarcity due to: ■ Invasive alien species ■ Increasing demand among nearby, inefficient water users (farmers) ■ Climate change	✦ Internal efficiency improvements in freshwater use ✦ (Co)financing water efficiency improvements of nearby landowners	Operational
Water regulation	✦ See above		
Biomass fuel		✦ New biomass-to-energy markets for plantation residues	Market and product
Global climate regulation		✦ Emerging markets for carbon sequestration	Market and product
Recreation and ecotourism		✦ Ecotourism or recreation-based revenue streams from company-managed wetlands/grasslands	Market and product
Livestock	✦ Reduced plantation productivity due to increasing grazing pressures		Operational
	✦ Increases scrutiny from nearby stakeholders for perceived “under-utilization” of Mondi land set aside as wetlands/grasslands		Reputational

Step 5. Categories of strategies

Internal changes

- ✦ Operations
- ✦ Product strategy
- ✦ Market strategy
- ✦ Procurement strategy
- ✦ Land management
- ✦ etc.

Sector or stakeholder engagement

- ✦ Industry peer collaboration
- ✦ Cross-sector collaboration
- ✦ NGO collaboration
- ✦ Transactions with stakeholders
- ✦ etc.

Policy-maker engagement

- ✦ Tax incentives
- ✦ Subsidy reforms
- ✦ Protected areas
- ✦ Zoning
- ✦ etc.

Source: WRI, Ecosystem Services Review Standard Presentation

The result (cont.)

The ESR:

- Highlighted the relationship among many of the known drivers of water scarcity (e.g., invasive species, climate change, poor irrigation by upstream users).
- Expanded the analysis beyond the scope of the existing environmental management systems to include systematic reviews of more ecosystem services such as biomass fuel and ecotourism.
- This uncovered new solutions and a platform for building a freshwater strategy stretching from the plantation management to community engagement, and even to their government relations divisions.



SESSION 11

EXERCISE– APPLYING THE ESR



Group exercise: impacts/dependency questionnaire



- Using the two tables provided on the wall charts, analyse how your company impacts and depends upon different ecosystem services.
- Select a scope for your group, for example a specific site, value chain or customer.



30 minutes

15 minutes for sharing findings

Dependence on ecosystem services			
Ecosystem service	1. Does this ecosystem service serve as an input or does it enable/enhance conditions for successful company performance? If 'no' skip to question 3	2. Does this ecosystem service have cost-effective substitutes?	Comments or supporting information

Group exercise

Impacts on ecosystem services				
Ecosystem service	3. Does the company affect the quantity or quality of this ecosystem service? If 'no' skip to the next ecosystem service	4. Is the company's impact positive or negative? ^(a)	5. Does the company's impact limit or enhance the ability of others to benefit from this ecosystem service?	Comments or supporting information

Note: ^(a) Positive impact: The company increased the quantity or quality of this ecosystem service.
 Negative impact: The company decreased the quantity or quality of this ecosystem service.

CLARIFICATIONS AND QUESTIONS



IBAT (Integrated Biodiversity Assessment Tool)



CONSERVATION
INTERNATIONAL



Martin Sneary, Manager – Biodiversity Risk Assessment
& Corporate Decision Support (based in Washington DC)

Format of session

Key sources of biodiversity information

Introduction to iBAT

Mitigation hierarchy and NPI/NNL

Closing remarks

Key sources of biodiversity information

IUCN Knowledge Products

Natural Resource Governance Framework: Effectiveness, rights, equity and benefits

**IUCN Red List of
Threatened
Species:** measures
extinction risk

**IUCN Red List of
Ecosystems:**
measures
elimination risk

**Human
Dependency
on Nature:**
values nature's
contribution to
people's
livelihoods

**Key Biodiversity
Areas (KBAs):**
biodiversity areas
requiring
conservation action

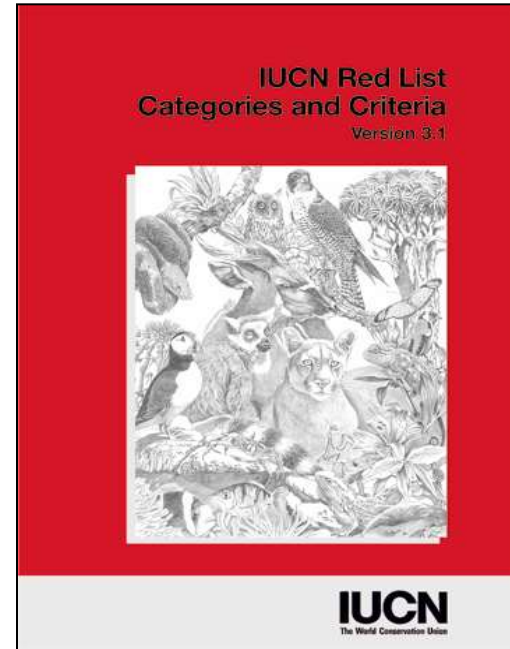
**World Database
on Protected
Areas (WDPA):**
sites with protected
status

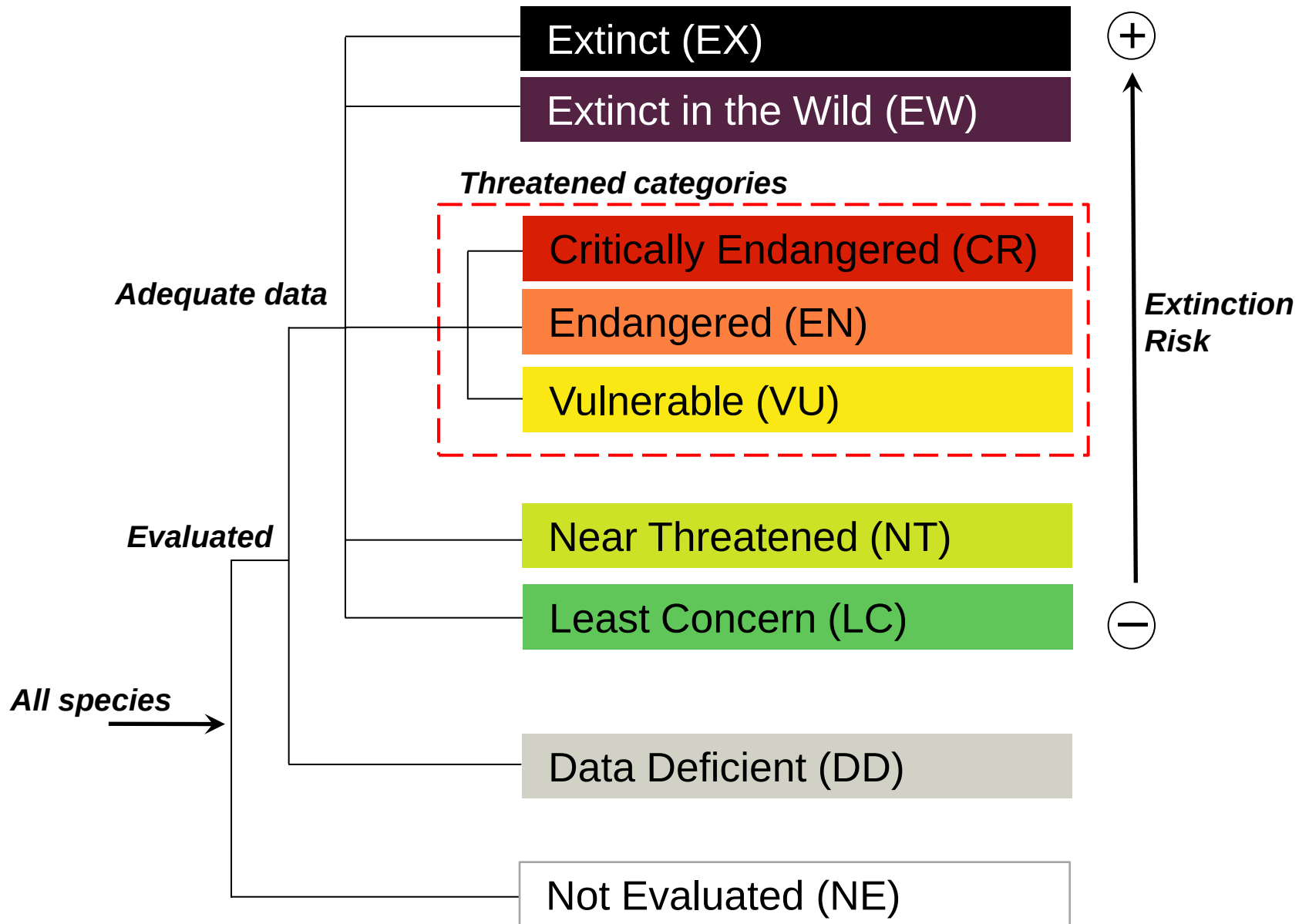
The IUCN Red List of Threatened species

An estimate of extinction risk



What is the likelihood of a species becoming extinct in the near future, given current knowledge about population trends, range, and recent, current or projected threats?







The IUCN Red List of Threatened Species™

2013.2

[Login](#) | [FAQ](#) | [Contact](#)

[About](#) [Initiatives](#) [News](#) [Photos](#) [Partners](#) [Sponsors](#) [Resources](#)

Enter Red List search term(s)

GO OTHER SEARCH OPTIONS

Discover more

[Home](#) > [Panthera tigris \(Tiger\)](#)

Panthera tigris



© IUCN Photo Library/Steve Winter

VIEW MAP

NOT
EVALUATED
NE

Summ

Taxonom

Kingdom
ANIMA

Scie

Spe

Inf

A



Key Biodiversity Areas

Sites that contribute significantly to the global persistence of biodiversity, on lands, in water or in the seas. They are mainly identified through national processes by local stakeholders using a set of globally-agreed scientific criteria.



KBA Criteria

To be identified as a KBA, a site must meet at least one of the following criteria, as a site contributing significantly to the global persistence of:

- A: threatened biodiversity
- B: geographically restricted biodiversity
- C: biodiversity because they are exceptional examples of ecological integrity and naturalness
- D: outstanding biological processes
- E: biodiversity as identified through a comprehensive quantitative analysis of irreplaceability

Important Bird Areas – www.birdlife.org/datazone/site

IN071 Ranthambore National Park and Tiger Reserve

Location	India
Central coordinates	76° 28.83' East 26° 2.23' North
IBA criteria	A1, A3
Area	39,200 ha
Altitude	215 - 500m
Year of IBA assessment	2004

Bombay Natural History Society



Site description The Ranthambore National Park, at the junction of the Aravalli and the Vindhyacl Ranges, is a unique combination of natural and historical richness, standing out conspicuously in a vast arid and denuded tract of eastern Rajasthan. Ranthambore is c. 14 km from the town of Sawai Madhopur (Monga 2002). Inside the core area are a few natural ponds and depressions, notable among them being Man Sagar, Lahpur Pond, Milak Talao near Jogi Mahal and Galai Sagar near Khandar. Ranthambore ranges over a high undulating topography, from flat topped hills (Indala, Doodh-Bhat and Chiroli) to the conical hillocks and sharp ridges, from wide and flat valleys (Lahpur, Naighati, Khachida, Anantpur) to narrow, rocky gorges (Sharma 2000). Inside the core area, there are remnants of the old villages like Anantpur, Chiroli, Kachida and Bherda in the north, Lakarda and Lahpur in the middle and Guda in the south. The ruins of the old buildings and the Shikargahs (hunting grounds) of the Maharajas of erstwhile Jaipur State still exist. Two protected areas, Kailadevi WLS and Sawai Mansingh WLS, are linked by narrow corridors to the core of Ranthambore NP and all these together comprise the Tiger Reserve. The terrain of Sawai Mansingh WLS is flat and rocky, and the Devpura irrigation dam in the Sanctuary is a useful source of water for wildlife and a good habitat for aquatic flora and fauna, especially for migratory water birds. The Kailadevi WLS is the northern extension of the Ranthambore NP in Karauli and Sawai Madhopur districts. The Sanctuary is bound to the west by the River Banas and to the south by the River Chambal. The forest cover is fairly sparse and spread out in the other parts. Main flora of the site are *Anogeissus pendula* mixed with *Acacia catechu*, *Acacia leucoploea*, *Dichrostachys cinerea*, *Ficus religiosa*, *F. bengalensis*, *F. glomerata*, *Cassia fistula*, *Albizia lebbek* and *Diospyros melanoxylon*.

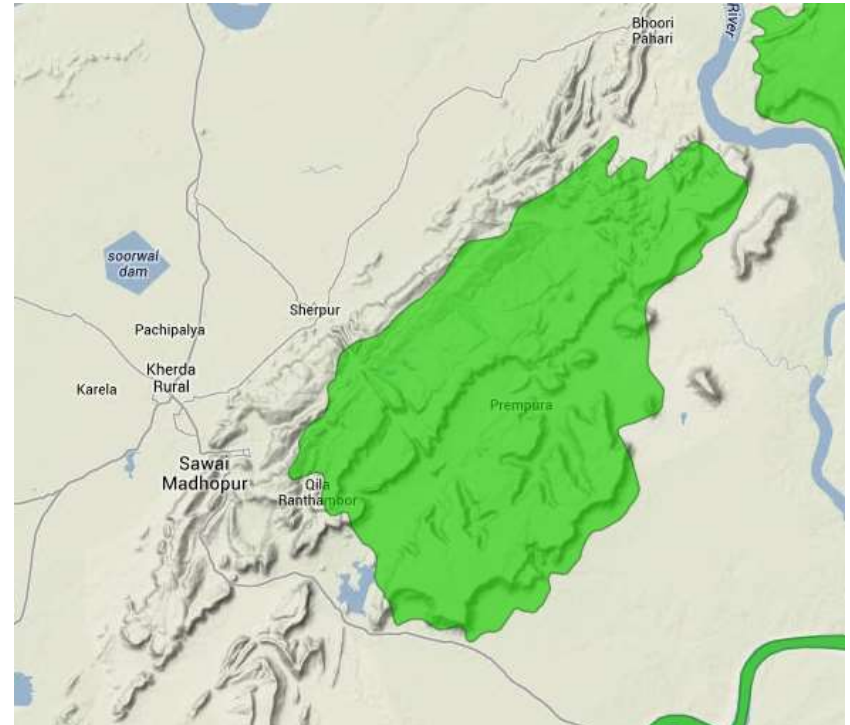
Populations of IBA trigger species

Species	Season	Period	Population estimate	Quality of estimate	IBA Criteria	IUCN Category
Lesser Adjutant <i>Leptoptilos javanicus</i>	-	2004	present [units unknown]	-	A1	Vulnerable
White-rumped Vulture <i>Gyps bengalensis</i>	-	2004	present [units unknown]	-	A1	Critically Endangered
Eastern Imperial Eagle <i>Aquila heliaca</i>	-	2004	present [units unknown]	-	A1	Vulnerable
Indian Vulture <i>Gyps indicus</i>	-	2004	present [units unknown]	-	A1	Critically Endangered
Sarus Crane <i>Grus antigone</i>	-	2004	present [units unknown]	-	A1	Vulnerable
White-browed Bushchat <i>Saxicola macrorhynchus</i>	-	2004	present [units unknown]	-	A1	Vulnerable

Protected areas

Protected area	Designation	Area (ha)	Relationship with IBA	Overlap with IBA (ha)	
Ranthambore	National Park	39,200	is identical to site	39,200	i

Habitats



Discover the world's protected areas

Protected Planet - The latest initiative harnessing the World Database on Protected Areas

ProtectedPlanet.net is the online interface for the World Database on Protected Areas (WDPA), a joint project of IUCN and UNEP, and the most comprehensive global database on terrestrial and marine protected areas. ProtectedPlanet.net lets you discover the protected areas of the world through exploring the maps and intuitive searching, feeding you information from the WDPA, photos from Panoramio© and text descriptions from Wikipedia©.

Press release for protectedplanet.net

WHAT CAN YOU DO?

You can search and explore the WDPA database.

You can find points of interest and biodiversity data.

HOW DO WE USE THE INFORMATION?

We generate protected area coverage statistics for assessing progress towards international biodiversity protection targets

HOW CAN YOU USE IT?

Download the most comprehensive global dataset on protected areas in the world

Ranthambore National Park

Ranthambore, [India](#)

Information

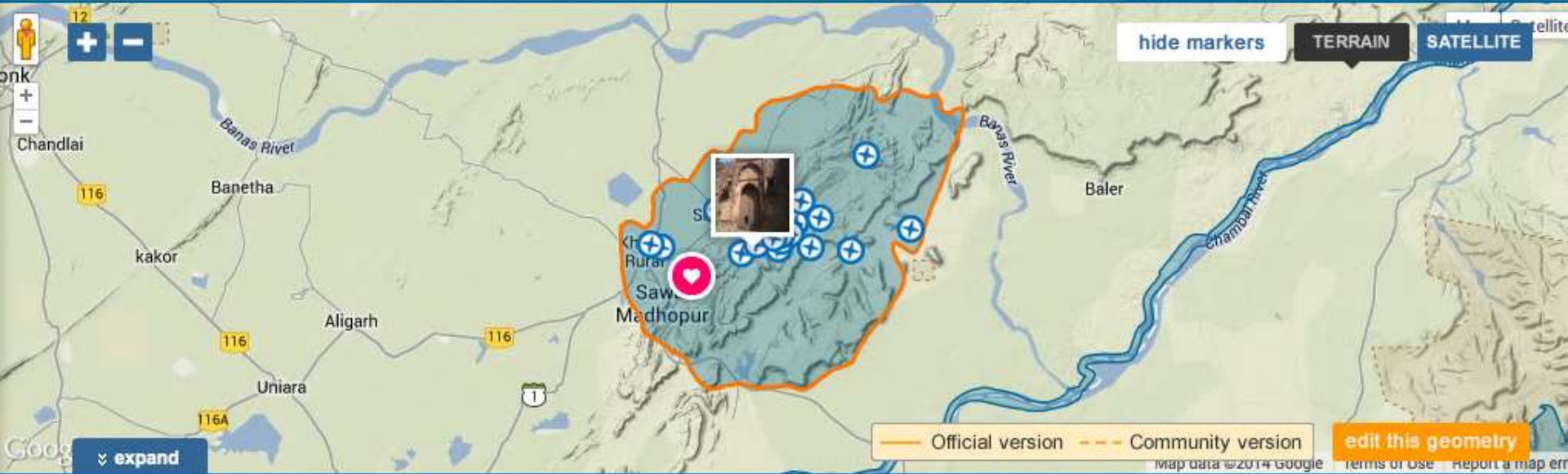
Discussion

Species

hide markers

TERRAIN

SATELLITE



All Photos are provided by [Panoramio](#). Photos are under the copyright of their owners.

1 2 3

Official Record

100% COMPLETE

WDPA ID
1808

NAME
Ranthambore

ORIGINAL NAME
Ranthambore

World Database on Protected Areas

A clearly defined geographical space, recognised, dedicated and managed, through legal or other effective means, to achieve the long-term conservation of nature with associated ecosystem services and cultural values.

IUCN protected area management categories:

- 1a Strict nature reserve
- 1b Wilderness park
- II National park
- III Natural monument
- IV Habitat / Species management area
- V Protected landscape / seascape
- VI Protected Area with sustainable use of natural resources



BIODIVERSITY a-z

The Biodiversity A-Z is a cluster of online glossaries about biodiversity



A glossary of biodiversity terms and acronyms, with in-depth explanations to a number of key concepts.

[Browse the Biodiversity Terms](#)



A glossary of different classifications used to describe areas of biodiversity importance.

[Browse Areas of Biodiversity Importance](#)

Introduction to iBAT

Making an informed biodiversity impact evaluation/risk assessment

- Which are the important species in an area?
- Where are the threatened species found?
- Which sites are important - environmentally, socially - and why?
- Which areas are protected?
- Added to which, information should have the following qualities:
 - ☑ Credible (globally recognised; standards)
 - ☑ Trusted
 - ☑ Accurate
 - ☑ Current
 - ☑ Updated over time
 - ☑ Reliably available
 - ☑ Easily understood by non-scientific audience

The IBAT Alliance

Mobilising conservation knowledge to inform decisions – Integrated Biodiversity Assessment Tool



CONSERVATION
INTERNATIONAL



*Decisions affecting critical natural habitats are **informed** by the **best scientific information** and in turn decision makers **support the generation and maintenance** of that scientific information*

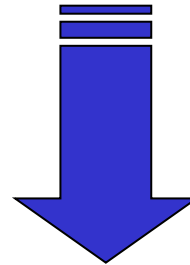
Biodiversity (Species)



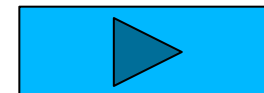
Sites/KBAs (where species live)



Protected Areas



- ✓ Simple to use
- ✓ Online mapping tool
- ✓ Initial screening
- ✓ Easy access to credible data



A Russian language guide to the Russian Revolution was released during Russian 1230. Keston is not one of the affected books. Russian Secretary has been raising the importance to translate key Soviet documents to better understanding. It is possible to better understand the Russian speaking countries, particularly the Russian language. The Russian language is a Central Asia and their values. It is a Central Asia and their values. It is a Central Asia and their values.

Printed by MapInfo Imaging on 08/11/07 17:03:03

Arctic Council to convene business

The APEC Center for Sustainable Development (CSDev) will hold an "APEC September, 2012" to develop business strategies from shipping, oil and gas industries. Read the full article. Source: www.apec.org

Printed by: Maples Printing Ltd (01223 351 351)

Denmark (Denmark) 0

Network has designated the Farne Islands, all of them important bird and sea life reserves, as a Special Scientific Area (SSA) and Shetland Islands Council (SIC) has agreed to manage the islands as a nature reserve.

Approved for Release: Dec 2011

... of Korea names 1

IBAT and Your Business - o

Biodiversity is an increasingly important consideration in implementation. Companies seeking to integrate and develop biodiversity plans from a strategic assessment might be undertaken by a more firm during the site selection phase. This may be followed by a plan to guide activities during the construction or mining and oil and gas are required to plan, restoring the area to vegetative cover. BAA's promotes throughout a project life cycle, look assessments, mapping project areas, field surveys, assessment, biodiversity action planning, biodiversity performance reporting.



My experience with the cycle phase you mentioned, about how much I've experienced.

Access to biodiversity information for business is designed to assist in conservation and globally threat implementation. The data is IAT (agency), MJOs and academia. We following datasets is one central

- Nationally designated and listed (Protected Areas);
- National sites of global (core) Bird Areas and alliance for D.
- Globally threatened species.

The information in BAT reports supplemented by further data consultation during each stage designed to assist companies the test and what additional issues at the various stages.

Data Behind IBAT

IBAT for business provides integrated information at the site scale - at the level of individual parks, conservation or other site management units, and information on globally threatened species. IBAT allows users to explore supporting information behind these data, and helps users understand the extent of data quality and coverage. IBAT also illustrates this data with the wider context by including information on broad level global conservation priorities.

The new datasets integrated into iBAT currently include:

- World Database of Protected Areas (WDPA) - a joint venture of UNEP and IUCN, produced by governments and collaborating NGOs. The WDPA is compiled from multiple local and national sources and is the most comprehensive global database on marine and terrestrial protected areas globally. It also includes the official list of protected areas submitted by national governments and the universities of international conventions (e.g. Ramsar, world heritage and MinI and BIOGEO) which is used to compile the United Nations List of Protected Areas.
- Least developed countries (LDCs)

- Learn more about the **WTO**
- Learn more about **EU's protected new category system**
- Learn more about **Barmer** and which industries are contracting parties in member States
- Learn more about the **World Heritage Convention** and which countries have ratified
- Learn more about **Man and the Biosphere Programme**
- Learn more about **Nature 2000**
- Learn more about **European Convention**
- Learn more about **ASEAN Heritage Parks**

Key web resources

- IUCN Red List of threatened species
- World International's Data Base
- Protected Mammals

Key definitions

- A-Z of Issues of Biodiversity Importance
- IUCN Red List of Categories and Criteria

Recent data article

The Faroe Islands (Denmark) designates three new Ramsar sites

Denmark has designated three new world sites of international importance in the Faroe Islands, all of them extremely significant sites for seabirds and all of them important bird areas under the Bonn Convention. 2,300 ha, 42° 56' 17" N 13° 22' 02" W, Hvalby (Hvalby); 2,197 ha, 42° 00' 23" N 06° 48' 07" W, Hvalby (Skjerve and Skjerve); 1,798 ha, 47° 06' 17" N 00° 44' 04" W, Hvalby (Hvalby). Source: Aarhus Convention Secretariat.

Printed by Marlene Sauer on 2012-05-19 10:11:11

Republic of Korea names small urban wetland as Ramsar site



ibat

FOR BUSINESS

Integrated Biodiversity Assessment Tool

logout

Logged in as: **manager**

Subscription expires: 2020-01-01



Home



Map



Country



IBAT & Your Business



Data Behind IBAT



Reports



Downloads



Add

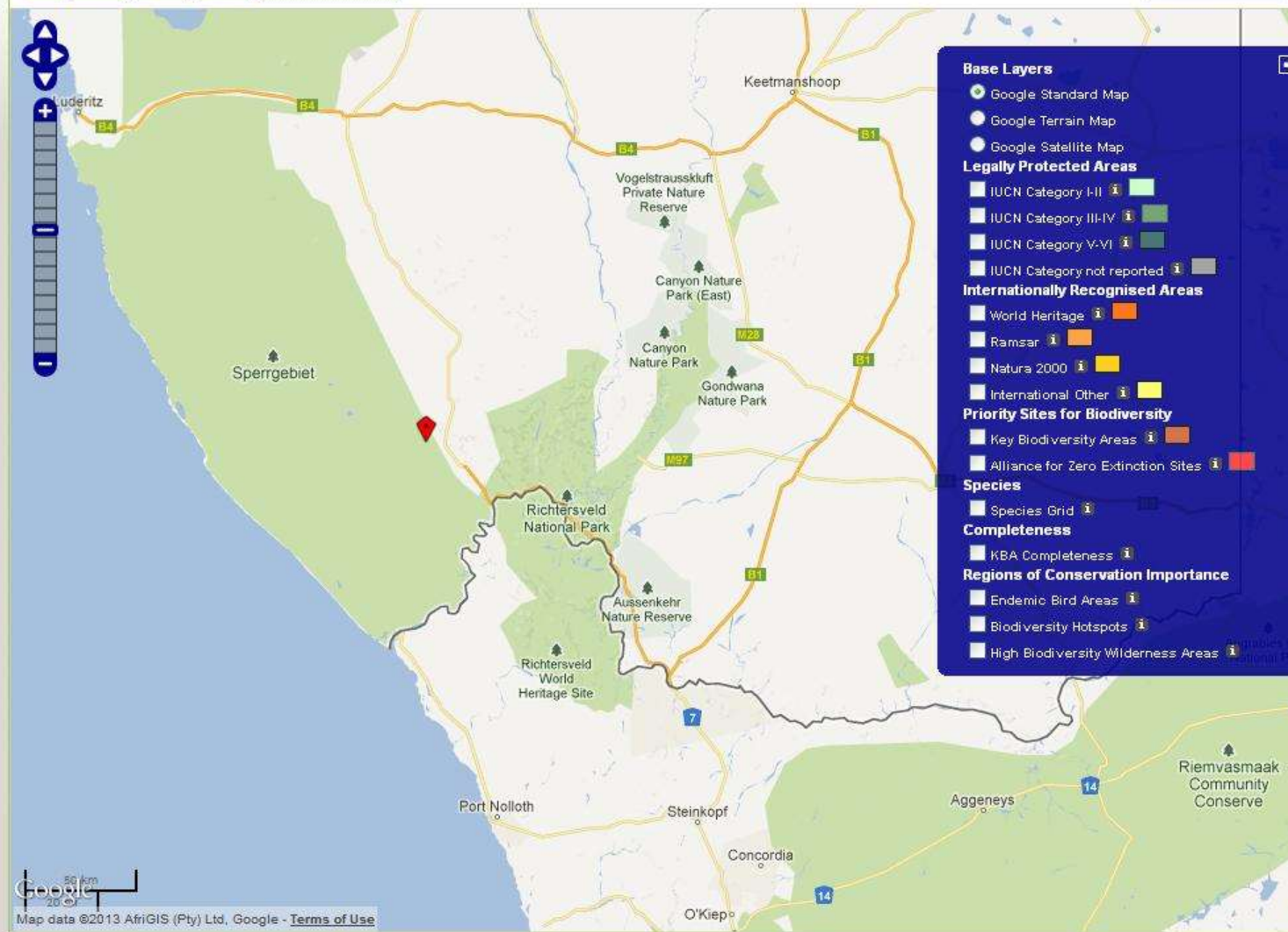
Load

Save

Clear

Show buffers

Print preview





ibat

FOR BUSINESS

Integrated Biodiversity Assessment Tool

logout

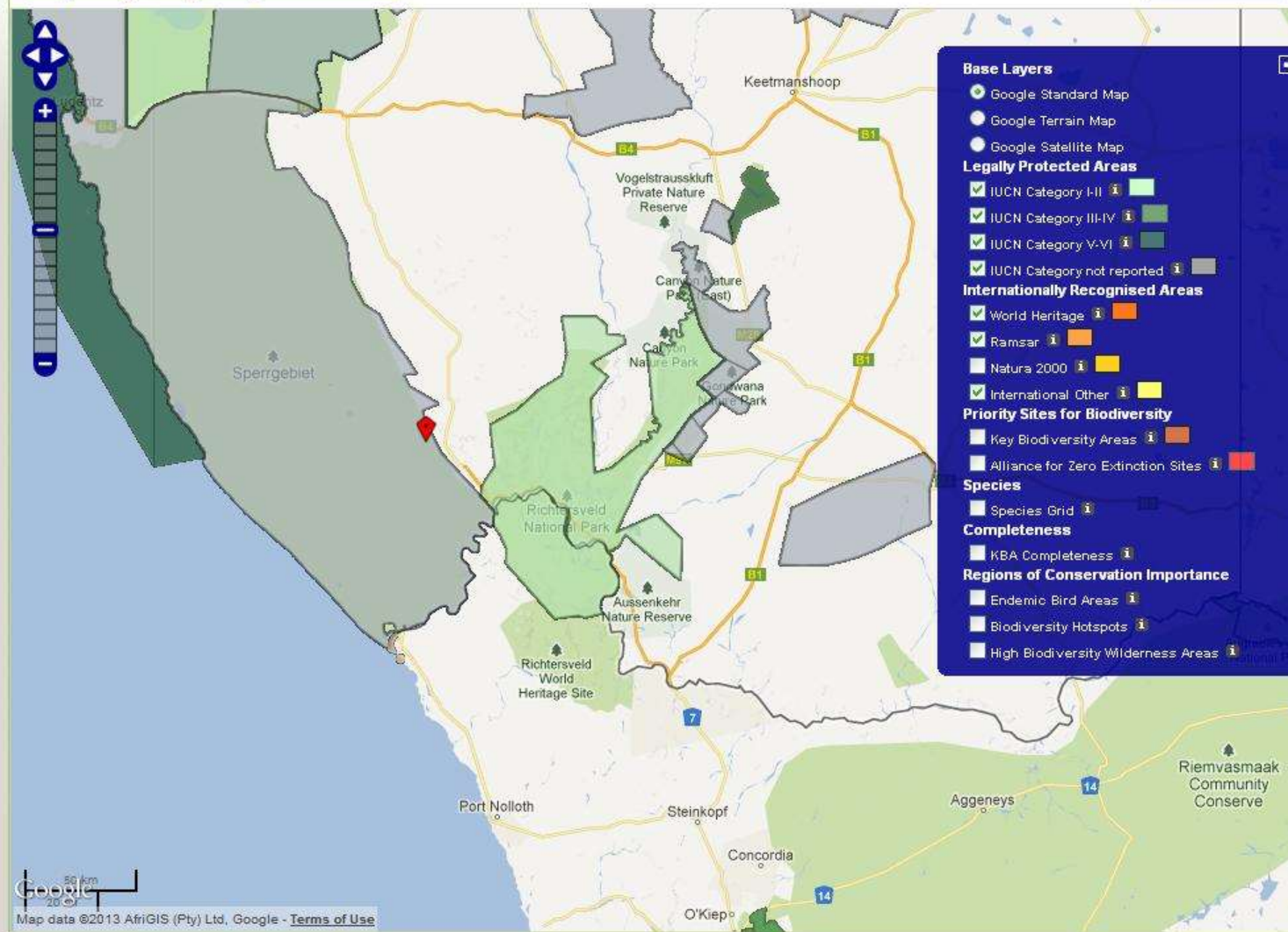
Logged in as: manager

Subscription expires: 2020-01-01

- Home
- Map
- Country
- IBAT & Your Business
- Data Behind IBAT
- Reports
- Downloads

Add Load Save Clear Show buffers

Print preview





ibat

FOR BUSINESS

Integrated Biodiversity Assessment Tool

logout

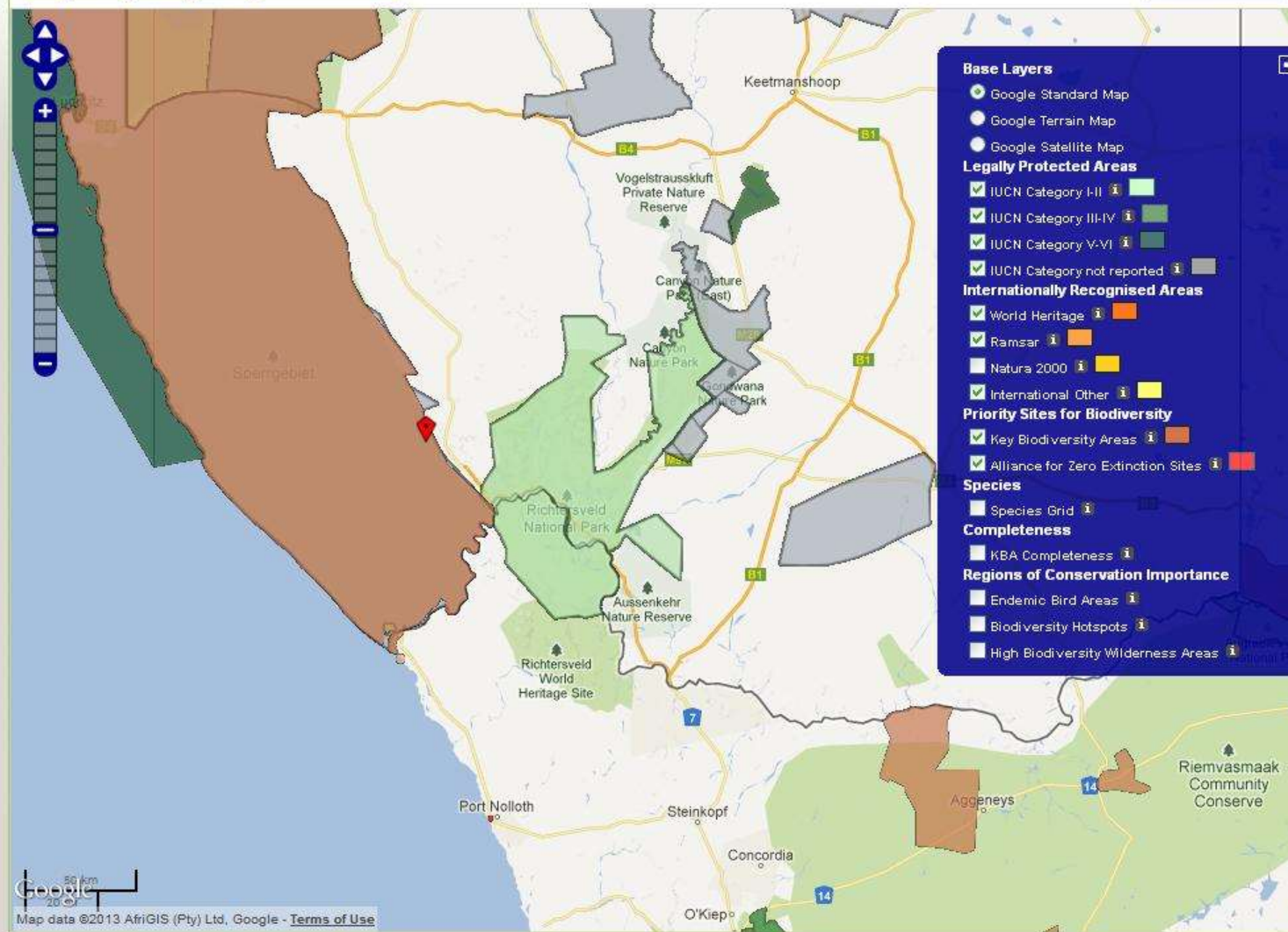
Logged in as: manager

Subscription expires: 2020-01-01

Home Map Country IBAT & Your Business Data Behind IBAT Reports Downloads

Add Load Save Clear Show buffers

Print preview





ibat

FOR BUSINESS

Integrated Biodiversity Assessment Tool

logout

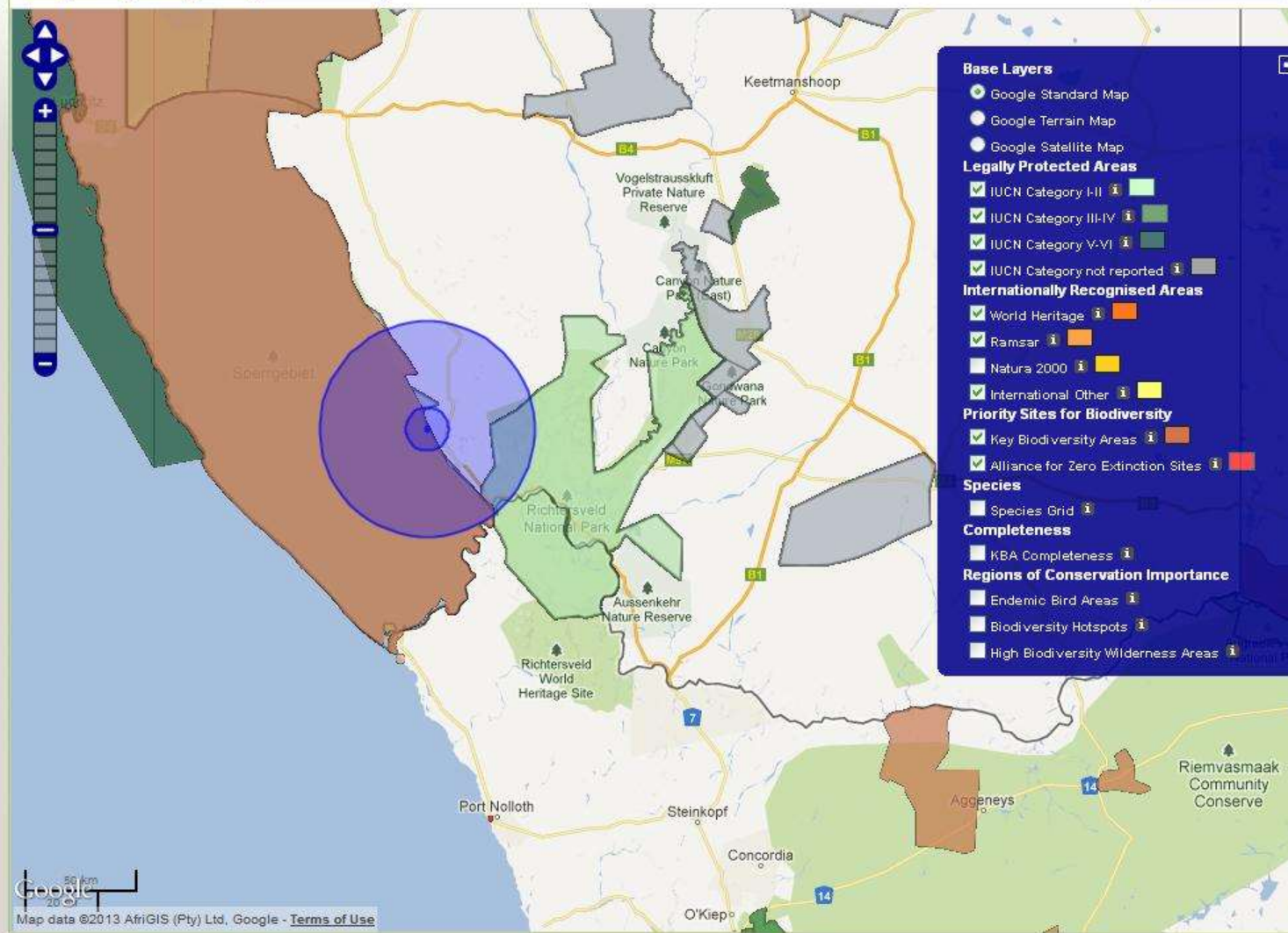
Logged in as: manager

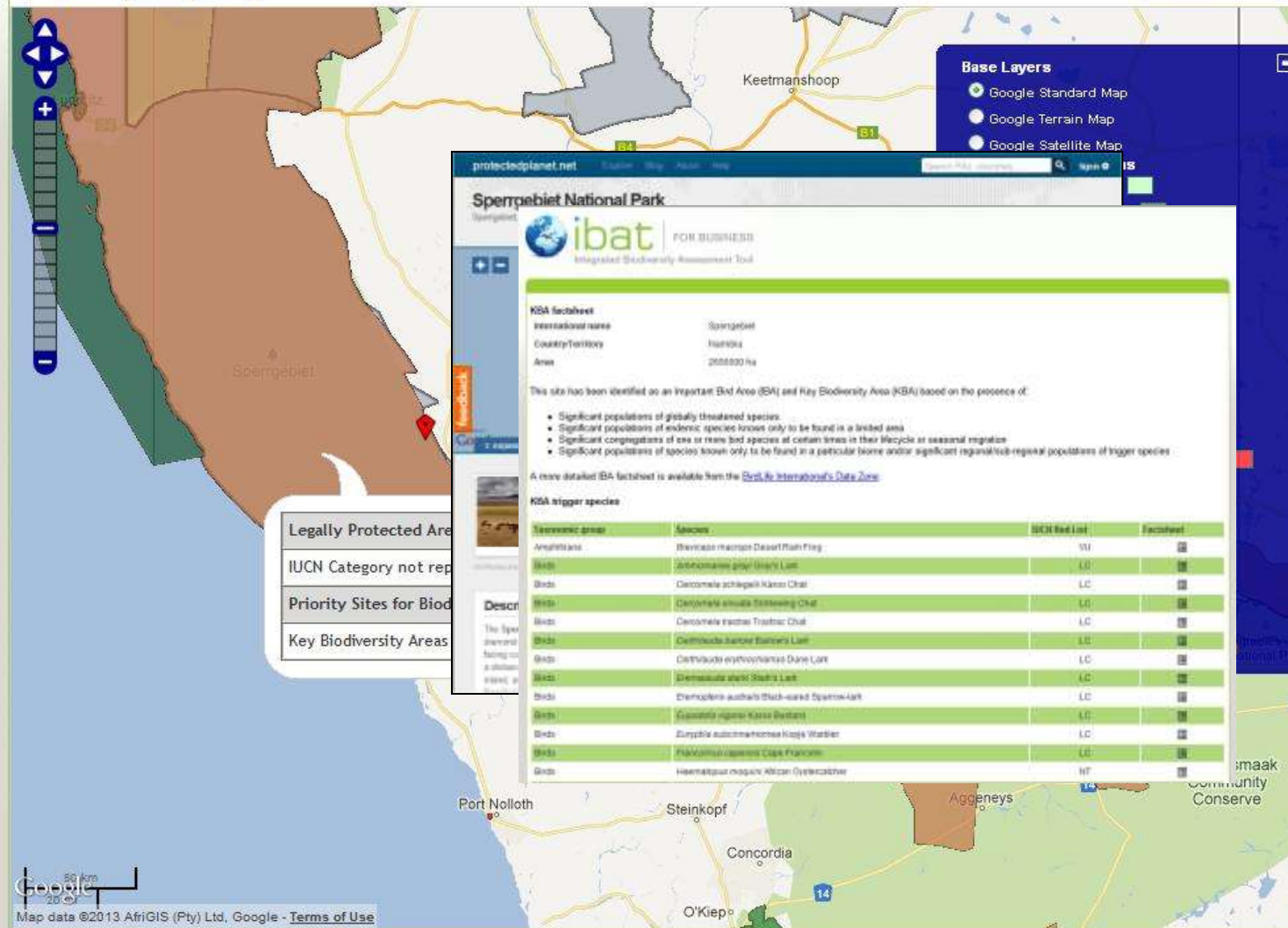
Subscription expires: 2020-01-01

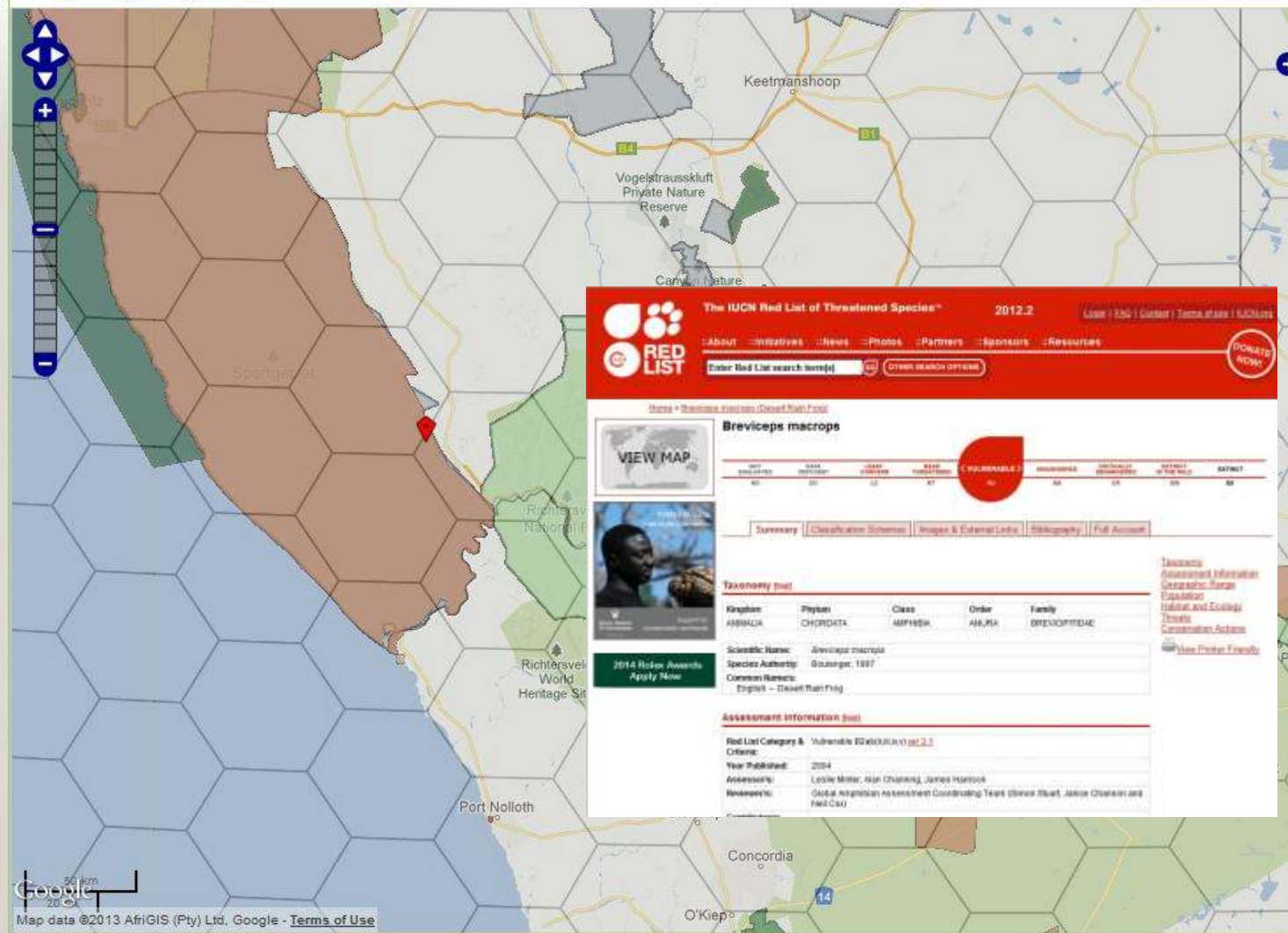
- Home
- Map
- Country
- IBAT & Your Business
- Data Behind IBAT
- Reports
- Downloads

Add Load Save Clear Hide buffers

Print preview







Overview report of biodiversity features

Overview Report Of Biodiversity Features

Location Conference Centre Jeju

Latitude/Longitude 33° 14' 26" North 126° 25' 27" East

About this report

This iBAT point-based intersection report identifies the Legally Protected Areas, Internationally Recognised Areas and Priority Sites for Biodiversity that are located within 1 km, 10 km and 50 km of the location.

The report provides an indication of the potential biodiversity-related features close to the location, and does not provide details of potential indirect, downstream or cumulative impacts. The user should consider this tool as an Early Warning System that can provide valuable guidance in making decisions. This information could also be used to compare with biodiversity data provided in an EIA or related assessment.

How to interpret this report

PLEASE NOTE: The distance calculations are performed by reprojecting the spatial data to an equal distance projection, and so may not match precisely the results shown on the map.

FEATURES WITHIN 1 km

Legally Protected Areas		
IUCN Category IV	Warm Temperate Forest of Cheonjeyeon Waterfall in Jeju	

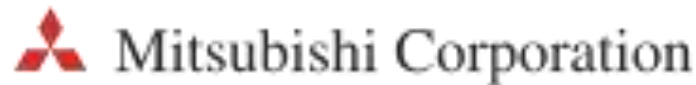
FEATURES WITHIN 10 km

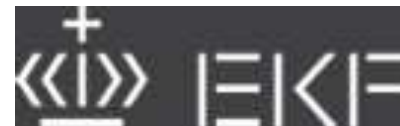
Legally Protected Areas		
IUCN Category Ia	Munseom Island and Beomseom Island	10 ha
IUCN Category IV	Evergreen Forest of Andeok Valley in Jeju	-
Internationally Recognised Areas		
UNESCO-MAB Biosphere Reserve	Jeju Island	8 ha

FEATURES WITHIN 50 km

Legally Protected Areas		
IUCN Category Ia	Cha-gwido Island	7 ha
IUCN Category II	Hallasan	153 ha
IUCN Category Ia	Marado Island	7 ha
IUCN Category Ia	Mount Hallasan	67 ha

- ✓ Protected areas and KBAs within 1 km, 10 km and 50 km
- ✓ List of species, given suitable habitat, could potentially occur
- ✓ Includes explanation and definition of all features





JPMORGAN CHASE & CO.



Mitigation hierarchy and NNL/NPI

+

ADDITIONAL

OFFSET

REHABILITATE

MINIMIZE

AVOID

-

MITIGATION HIERARCHY

Government Policies on Biodiversity Offsets

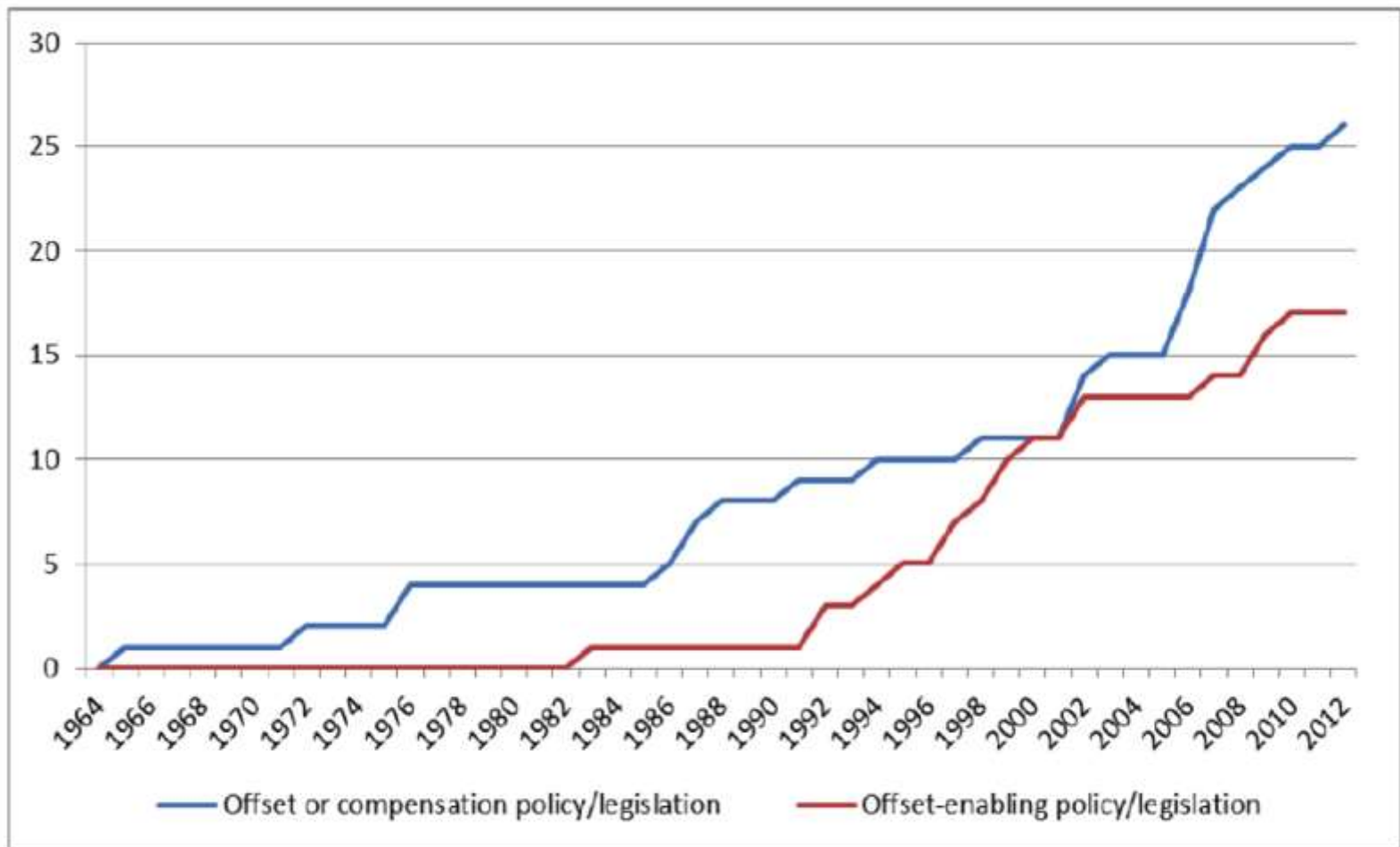


Figure 2: Rise in government policies (i) guiding or requiring offsets, and (ii) enabling offsets (e.g. within EIA laws).

Government Policies on Biodiversity Offsets

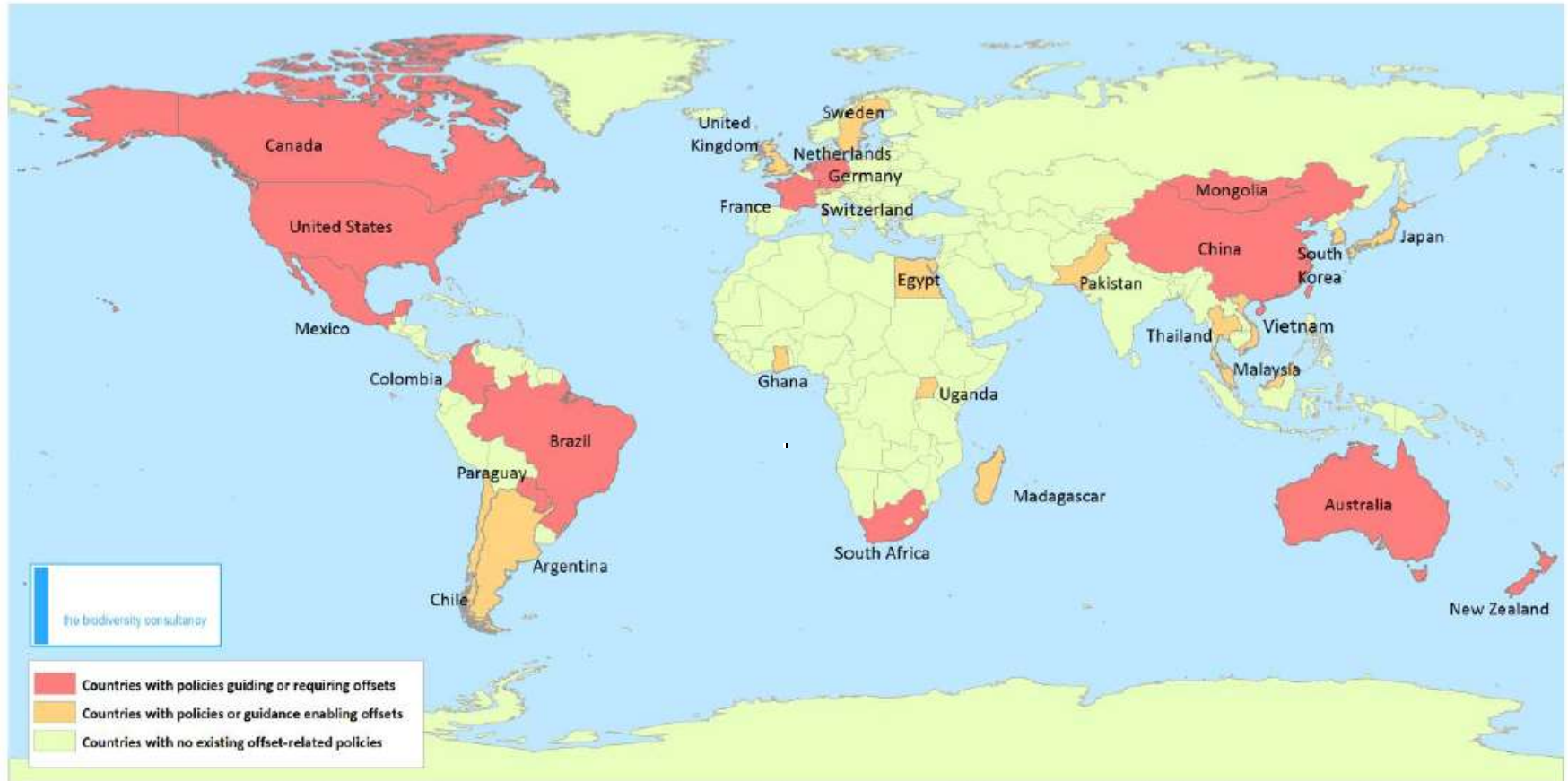


Figure 1: Countries with offset policies and offset enabling policies. Further policies may exist in development which have not been identified in the current research programme.

No Net Loss Commitments

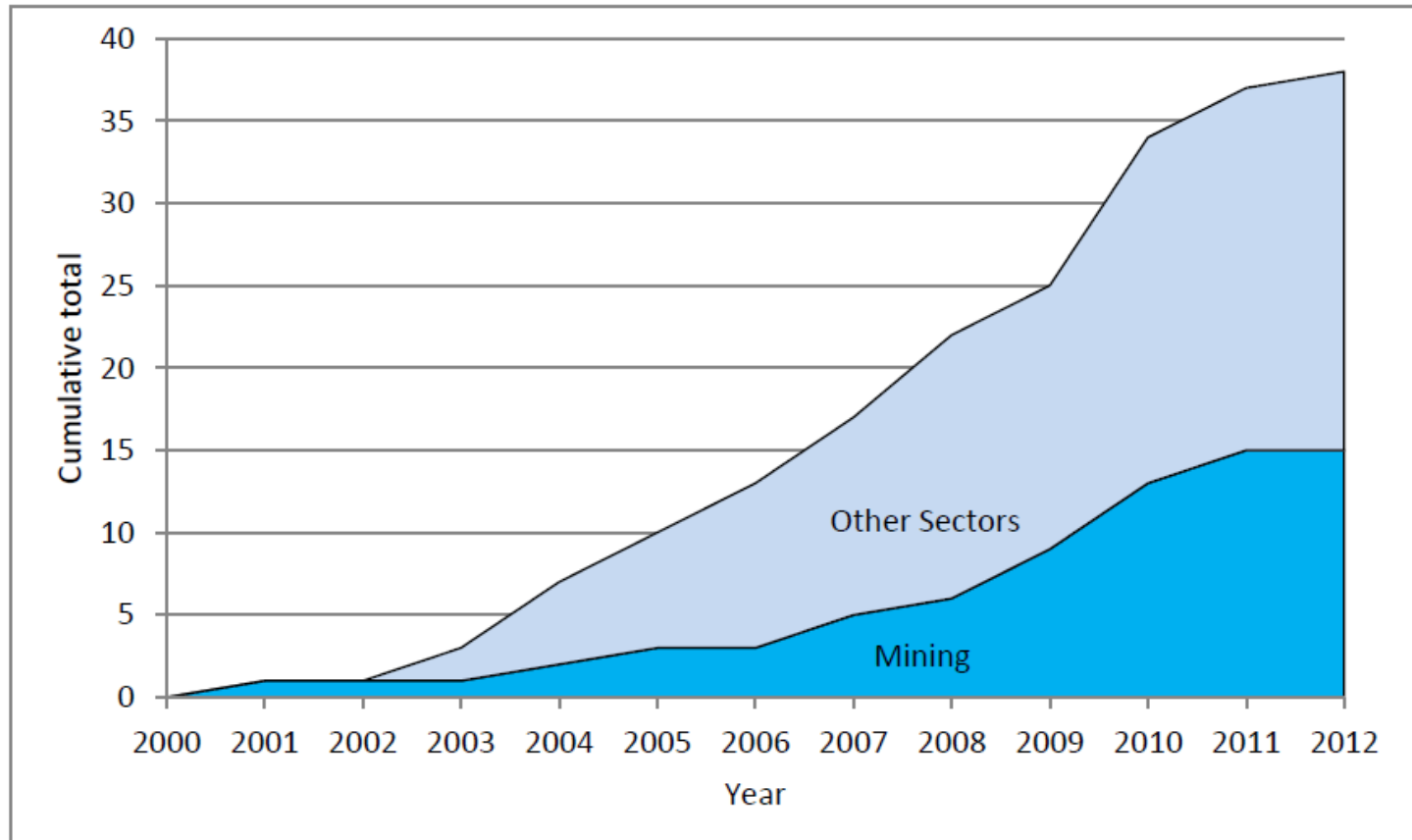


Figure 1: Growth in the number of companies with public company-wide commitments/aspirations to No Net Loss of biodiversity.

Closing remarks

- ☑ Access credible, trusted, up-to-date key data
- ☑ Screen investments for environmental risks
- ☑ Proactively manage & minimise environmental risks
- ☑ Reach sustainability goals
- ☑ Fulfil CSR commitments & reporting requirements (GRI)
- ☑ Inform critical decisions

For more information please contact Martin Sneary (martin.sneary@iucn.org)



Time	Duration	Topic
13.00	60	Lunch
14.00	30	Developing partnerships
14.30	60	Interactive system analysis
15.30	30	Tea break
16.00	30	Introduction of Leaders for Nature & Natural capital roadmap
16.30	45	Developing action plans
17.15	45	Wrap up and evaluation
18.00		End



COMPANIES DISCUSSING BIODIVERSITY RELATED WORK AND CHALLENGES IN SMALL GROUPS

Ms. Bette Harms, Coordinator LfN Academy, IUCN NL



	Business	value chain partners	Governmental bodies	IUCN and its members
Knowledge				
Legislation and regulation				
Values & norms				
Interaction				
Market structure				



Leaders for
Nature

THE NATURAL CAPITAL ROADMAP

Ms. Romie Goedicke, Advisor Business & Biodiversity





**Leaders for
Nature**

Mother Nature's Invoice

Natural Capital Road Map

- 
- 1 Identify
 - 2 Assess
 - 3 Measure
 - 4 Take action
 - 5 Integrate
 - 6 Engage



Six steps
to future-
proof your
business



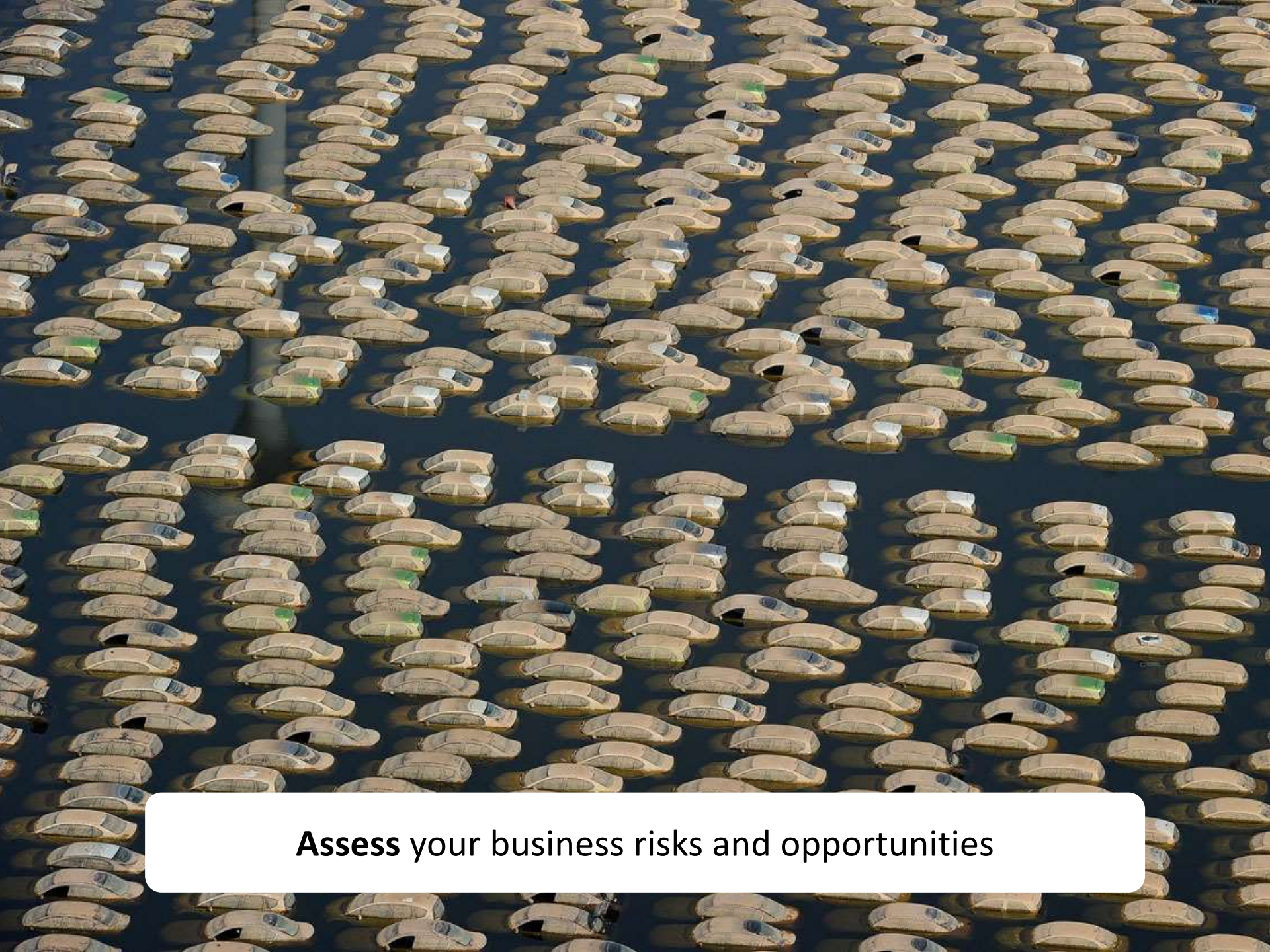
Leaders for
Nature



National Committee
of The Netherlands



Identify your impacts and dependencies on natural capital

An aerial photograph showing a vast field of floating bamboo rafts on dark water. The rafts are arranged in a grid-like pattern, stretching across the entire frame. Each raft is made of woven bamboo and has a small, light-colored tag attached to it. The water is dark and reflects the light, creating a shimmering effect. The overall scene suggests a large-scale aquaculture operation, possibly for raising fish or shellfish.

Assess your business risks and opportunities



Measure and report on your impacts and dependencies



Take action to reduce your risks and capture opportunities



Integrate natural capital into your business strategy



"Coming together is a beginning; keeping together is progress; *working together* is success."

Engage and jointly realize the transition towards a green and sustainable economy



**Leaders for
Nature**

INTRODUCTION LEADERS FOR NATURE

What does LfN offer

- Network and platform: to exchange experiences, to ensure peer-to-peer learning and thereby creating new collaborations and (joint) projects:
 - ✓ Forum and tailored meetings
 - ✓ Online platform
 - ✓ Facilitating policy advise
 - ✓ Connecting IUCN NL members, civil society partners worldwide, natural capital experts, and LfN members.



Leaders for
Nature



IUCN | National Committee
of The Netherlands

What does LfN offer

- Project support and advice:
 - ✓ Supporting the set-up and execution of (joint) projects, from identifying impact to monitoring and evaluating progress.
 - ✓ IUCN NL provides leading expertise on natural capital in these projects and partners in many area's around the world where impacts & dependencies are linked to area's of key biodiversity value.



Leaders for
Nature



National Committee
of The Netherlands

What does LfN offer

- Knowledge and training: supporting the integration of natural capital within core business strategy and operations by offering
 - ✓ The key knowledge products of IUCN and its members
 - ✓ Leading expertise and experts on natural capital, governance and resource efficiency from our LfN and international network.



Leaders for
Nature



IUCN | National Committee
of The Netherlands

What does LfN offer

- Inspiration:

- ✓ connecting its members with like minded-companies and thought leaders in the field
- ✓ regularly and effectively communicating about relevant developments and best practices
- ✓ the creation of flagship projects and the direct exposure to the work of IUCN and its members to conserve nature at local and global level.



Leaders for
Nature



National Committee
of The Netherlands

Steering Committee Members



Confederation of Indian Industry



Leaders for
Nature



Leaders for
Nature



National Committee
of The Netherlands



**Leaders for
Nature**

ACTION PLANS



Exercise for developing your companies action plan



- What is the relevance of natural capital for your sector?
- Assess your sector's developments on each of the steps
- Identify the main opportunities & priorities for your sector with the help of the system analysis
- What steps could you and CSI undertake next?

Wrap up and evaluation

Objectives for the training

- ✓ Introduction to concepts of biodiversity, ecosystems, ecosystem services, environment and sustainability
- ✓ Understanding of global biodiversity trends and drivers of change
- ✓ Knowledge of the business case for managing ecosystems
- ✓ Learning to assess the impacts and dependency of companies on biodiversity and ecosystem services
- ✓ Demonstration of tools to measure impacts and dependencies
- ✓ Draft a action plan on natural capital



Write a letter to yourself...



- What will you do with the lessons you have learned?
- When?
- With whom?
- Why?
- What will be the result?
- Who will help you evaluate?

- Have we achieved your objectives?

- IUCN Business and Biodiversity Program <http://www.iucn.org/about/work/programmes/business/> and http://cmsdata.iucn.org/downloads/nature_is_our_business_web_version.pdf
- IUCN Asia Business and Biodiversity <http://www.iucn.org/about/union/secretariat/offices/asia/elg/bbp/>
- IUCN NL Leaders for Nature <http://www.leadersfornature.nl/> and <http://vimeo.com/67058556>
- IUCN and Holcim Biodiversity relationship http://www.iucn.org/about/work/programmes/business/bbp_work/by_engagement/bbp_holcim/
- WBCSD. BET - Business Ecosystems Training - <http://www.wbcsd.org/bet.aspx>
- WBCSD; IUCN; WRI, ERM, PWC Guide to Corporate Ecosystem Valuation (CEV) <http://www.wbcsd.org/work-program/ecosystems/cev.aspx>
- WRI; WBCSD, Meridian: Corporate Ecosystem Services Review <http://www.wri.org/project/ecosystem-services-review>
- WBCSD. Responding to the Biodiversity Challenge: Business contributions to the Convention on Biological Diversity – <http://www.wbcsd.org/work-program/ecosystems/ecosystems-training-tools.aspx>
- WBCSD. Vision 2050 and Pathways to 2050
- Millennium Ecosystem Assessment. 2005. Ecosystems and Human Well-being: Opportunities and Challenges for Business and Industry – <http://www.maweb.org/documents/document.353.aspx.pdf>
- Millennium Ecosystem Assessment, 2005. Ecosystems and Human Well-being: Synthesis – <http://www.maweb.org/documents/document.356.aspx.pdf>
- TEEB – <http://www.teebweb.org/>
- TEEB for business – <http://www.teebweb.org/Portals/25/Documents/TEEB%20for%20Business/TEEB%20for%20Bus%20Exec%20>

Business Ecosystems Training (BET) is a capacity building program released in the name of the WBCSD. It is the result of a collaborative effort by members of the secretariat and senior executives from KPMG and an Advisory Committee composed of member companies, Regional Network partners, NGOs, UN and academic institutions, and others. A wide range of members reviewed drafts, thereby ensuring that BET broadly represents the majority of the WBCSD membership. It does not mean, however, that every member company agrees with every word.

Business Ecosystems Training (BET) has been prepared for capacity building only, and does not constitute professional advice. You should not act upon the information contained in BET without obtaining specific professional advice. No representation or warranty (express or implied) is given as to the accuracy or completeness of the information contained in BET and its translations in different languages, and, to the extent permitted by law, WBCSD, KPMG, members of the Advisory Committee, their members, employees and agents do not accept or assume any liability, responsibility or duty of care for any consequences of you or anyone else acting, or refraining to act, in reliance on the information contained in this capacity building program or for any decision based on it.

Copyright © World Business Council for Sustainable Development

December 2012

A scenic sunset over a body of water. The sky is a mix of orange, pink, and purple. The water reflects the colors of the sky. In the distance, there are hills and a pier. On the left side, there are some dark, silhouetted branches of a tree or bush.

Thank you!

bette.harms@iucn.nl